OKEECHOBEE COUNTY CLERK OF THE CIRCUIT COURT PERFORMANCE AND COMPLIANCE REVIEW

Report No. 2010-04 July 22, 2010

SUMMARY

The Department of Financial Services (DFS) has completed a performance and compliance review of the Okeechobee County Clerk of Circuit Court's Office, pursuant to Section 28.35 and 28.36, Florida Statutes (F.S.).

- The Okeechobee County Clerk of Circuit Court serves a population of 40,003.
- The review verified the Clerk's budgeting practices for each county fiscal year (CFY), October through September, and each state fiscal year (SFY), July through June, are pursuant with the Florida Clerks of Court Operations Corporation (CCOC) guidelines.
- The review verified the Clerk's remittances and recording of revenues/liabilities due to the State to be accurate and timely, pursuant to F.S.
- The review verified the Clerk's court-related expenditures were allowable and compliant with F.S.
- The Clerk's office met or exceeded all performance standards established by the CCOC.

BACKGROUND

In 1998, revisions to Article V, Section 14, of the Florida Constitution, specified portions of the state courts system and court-related functions to be funded from State revenues derived from statutory fines, fees, service charges, and court costs collected by the Clerks of Court.

Prior to July 1, 2009, Clerks prepared budgets using a revenue-based model independent of the State appropriations process. Clerks collected fines, fees, service charges, and court costs to fund their approved budgets and remitted any excess revenues to the Department of Revenue (DOR) for deposit into the Clerks of Court Trust Fund. Beginning July 1, 2009, the Florida Legislature passed Florida Laws Chapter 2009-61 and Florida Laws Chapter 2009-204, placing the Clerks court-related budgets under the State appropriations process. The Florida Legislature appropriates the total amount for the Clerks budgets in the General Appropriations Act (GAA).

The organization that governs the Clerks, the CCOC, is now administratively housed in the Justice Administrative Commission. The CCOC is responsible for developing the budgets and certifying a uniform system of performance measures for Clerks. Under the current model, all fines, fees, service charges, and court costs, except as otherwise provided in Sections 28.241 and 34.041, F.S., are collected by the Clerks' offices and remitted to DOR for deposit into the Clerk of the Court Trust Fund, per Section 28.37 F.S. Beginning in July 2009, Clerks collections of court-related fines, fees, service charges, and costs were considered liabilities due to the State and are required to be remitted to the Clerk of Court Trust Fund by the 20th of the month immediately following the month in which the monies were collected, per Section 28.245 F.S. The Clerks are now funded by the State appropriations process.

SCOPE

The Article V performance and compliance review of the Okeechobee County Clerk of the Circuit Court's Office covered CFY 06-07, CFY 07-08, CFY 08-09, and SFY 09-10 (through January 2010) court-related budgets certified by the CCOC, pursuant to Section 28.35, F.S. The review was conducted on March 9-10, 2010, at the Okeechobee County Clerk of Circuit Court's Office.

OBJECTIVES & METHODOLOGY

The performance and compliance review was conducted to ensure Clerk budget methodologies, expenditures, revenues/liabilities due to the State, and performance measures were accurately implemented and recorded according to law.

BUDGETS

The review of the Clerk's budgets verified the budgets were funded from fines, fees, service charges, and court costs, pursuant to Sections 28.37 (1), F.S., and were prepared according to the CCOC instructions.

The table below reflects the budgeted expenditures and revenues/liabilities for each fiscal year reviewed, and reflects the budgeted surplus amounts certified by the CCOC:

| | | Budgeted | Budgeted |
|-------------|--------------|-------------|-----------|
| | Budgeted | Revenues/ | Surplus/ |
| Fiscal Year | Expenditures | Liabilities | (Deficit) |
| CFY 06-07 | 1,273,817 | 800,000 | (473,817) |
| CFY 07-08 | 1,489,323 | 905,115 | (584,208) |
| CFY 08-09 | 1,624,783 | 1,033,295 | (591,488) |

The Clerk's office was budgeted a "recipient" county by the CCOC for CFY 06-07, CFY 07-08, and CFY 08-09. The Clerk's office was scheduled to receive monthly payments from the Clerks of Court Trust Fund based on the "recipient" county designation. The Clerk's budgeted deficit increased by approximately 24.83% from CFY 06-07 to the beginning of CFY 08-09.

The table below reflects the revised budgeted expenditures and revenues/liabilities following the budget reductions implemented in May 2009:

| | | Budgeted | Budgeted |
|-------------|--------------|-------------|-----------|
| | Budgeted | Revenues/ | Surplus/ |
| Fiscal Year | Expenditures | Liabilities | (Deficit) |
| CFY 08-09* | 1,140,747 | 716,179 | (424,568) |
| SFY 09-10* | 1,354,416 | 897,228 | (457,188) |

Note 1: CFY 08-09* budgeted expenditures and revenues/liabilities are for the nine month period of October 2008 through June 2009.

Note 2: SFY 09-10* budgeted expenditures and revenues/liabilities are for the twelve month period of July 2009 through June 2010.

Clerks are now required to budget according to State Fiscal Year (July 1 through June 30) and are provided funding through the State GAA. The CCOC will release appropriations in the amount of one-twelfth of each Clerk's approved budget each month for SFY 09-10.

The table below reflects the budgeted FTEs for each fiscal year reviewed and the court-related allocation percentages applied for shared overhead:

| | | Indirect | | Total Court & | Cost |
|-------------|----------------------|----------|--------------|--------------------------|------------|
| | Direct Court- | Overhead | Total Court- | Non-Court | Allocation |
| Fiscal Year | Related FTEs | FTEs | Related FTEs | FTEs | Percentage |
| CFY 06-07 | 29.85 | 4.47 | 34.32 | 46.05 | 74.53% |
| CFY 07-08 | 30.18 | 3.86 | 34.04 | 48.55 | 70.11% |
| CFY 08-09 | 30.18 | 3.86 | 34.04 | 48.55 | 70.11% |
| SFY 09-10 | 30.18 | 3.86 | 34.04 | 48.55 | 70.11% |

The cost allocation percentages are applied to overhead costs budgeted to support court-related activities for all fiscal years. The allocation is based on the percentage of time each overhead position's duties are performed for court-related activities. The allocation methodologies applied by the Clerk's office are within the approved budget guidelines set by the CCOC. The budgeted total court-related FTEs decreased approximately 0.82% from CFY 06-07 to SFY 09-10. The budgeted cost allocation percentage decreased approximately 5.92% from CFY 06-07 to SFY 09-10.

EXPENDITURES

The review sampled various court-related expenditure accounts and transactions to determine if the Clerk's office was in compliance with Section 28.35, F.S. The expenditure sample confirmed court-related expenditures were in compliance with Section 28.35, F.S., and funds were expended for allowable court-related costs. The Clerk's CCOC Technology Expense Monthly Tracking Report was in compliance with guidelines set by the CCOC. The Clerk's salary was within the salary requirements developed by the Florida Legislative Committee on Intergovernmental Relations. The Clerk provided detailed information on expenditures necessary for the performance of court-related functions using the court-related codes in the Uniform Accounting System Manual (UASM). The review confirmed the accuracy of the expenditures listed on the Clerk's General Ledger by reconciling with the expenditures reported on the CCOC Clerks' Trust Fund Collections Tracking Report for each fiscal year.

The table below reflects the budgeted and actual expenditures for each fiscal year reviewed:

| Fiscal Year | Budgeted Expenditures | Actual Expenditures |
|-------------|--------------------------|------------------------|
| CFY 06-07 | 1,273,817 | 1,273,002 |
| CFY 07-08 | 1,489,323 | 1,311,572 |
| CFY 08-09* | 1,140,747 | 846,850 |
| SFY 09-10* | 1,354,416 | 582,131 |

Note 1: CFY 08-09* budgeted and actual expenditures are for the nine month period of October 2008 through June 2009.

Note 2: SFY 09-10* budgeted expenditures are for the twelve month period of July 2009 through June 2010.

The budgeted expenditures increased 6.33% from CFY 06-07 to SFY 09-10. The Clerk's actual expenditures were below budgeted expenditures in CFY 06-07 through CFY 08-09. Actual expenditures were \$582,131 for the seven month period of July 2009 through January 2010 of SFY 09-10.

The table below reflects the budget categories that make up total budgeted expenditures for each fiscal year reviewed:

| Fiscal Year | Personal Services | Operating Expenses | Capital Outlay | Budget Reserve | Total Budgeted Expenditures |
|-------------|----------------------|-----------------------|-------------------|-------------------|-----------------------------|
| CFY 06-07 | 1,100,791 | 108,295 | 0 | 64,731 | 1,273,817 |
| CFY 07-08 | 1,348,410 | 140,913 | 0 | 0 | 1,489,323 |
| CFY 08-09 | 1,424,620 | 200,163 | 0 | 0 | 1,624,783 |
| CFY 08-09* | N/A | N/A | N/A | N/A | 1,140,747 |
| SFY 09-10* | N/A | N/A | N/A | N/A | 1,354,416 |

Note 1: CFY 08-09* represents revised CFY 08-09 budgeted figures for the nine month period of October 2008 through June 2009, based on the May 2009 budget reductions implemented by the CCOC.

Note 2: SFY 09-10* represents the budgeted expenditures for the twelve month period of July 2009 through June 2010.

Note 3: The categories of Personal Services, Operating Expenses, Capital Outlay and Budget Reserve are listed as N/A in CFY 08-09* and SFY 09-10* due to the implementation of budget reductions in May 2009.

The total budgeted expenditures in each fiscal year reviewed were approximately 90% personal services (employee salaries and benefits).

REVENUES/LIABILITIES DUE TO THE STATE

The review confirmed that fines, fees, service charges, and court costs collected by the Clerk's office were remitted to DOR for deposit into the Clerks of Court Trust Fund in a timely manner. Funds are required to be remitted to the Clerks of Court Trust Fund by the 20^{th} of the month immediately following the month in which the monies were collected, pursuant to Section 28.245, F.S. The review confirmed the accuracy of the revenues/liabilities listed on the Clerk's General Ledger by reconciling with the revenues/liabilities reported on the CCOC Clerks' Trust Fund Collections Tracking Report for each fiscal year. The Clerk's office is in compliance with Florida Laws Chapter 2008-111, and is timely and accurate in remitting and recording these collections provided to the State General Revenue Fund.

The table below reflects the budgeted and actual revenues/liabilities for each fiscal year reviewed:

| | Budgeted | Actual |
|-------------|-------------|-------------|
| | Revenues/ | Revenues/ |
| Fiscal Year | Liabilities | Liabilities |
| CFY 06-07 | 800,000 | 942,192 |
| CFY 07-08 | 905,115 | 966,309 |
| CFY 08-09* | 716,179 | 691,321 |
| SFY 09-10* | 897,228 | 481,405 |

Note 1: CFY 08-09* budgeted and actual revenues/liabilities are for the nine month period of October 2008 through June 2009.

Note 2: SFY 09-10* budgeted revenue/liabilities are for the twelve month period of July 2009 through June 2010.

The budgeted revenues/liabilities increased 12.15% from CFY 06-07 to SFY 09-10. Actual revenues/liabilities were \$481,405 for the seven month period of July 2009 through January 2010 of SFY 09-10.

The table below reflects the budgeted and actual remittances received from the Clerks of Court Trust Fund for each fiscal year reviewed:

| | Budgeted | Actual Remittances from the Trust | Settle Up Remittance to | Total |
|-------------|-------------------|---|----------------------------|----------------|
| | Surplus/(Deficit) | Ü | Trust Fund at | Remittances to |
| Fiscal Year | Remittances | Year | Year End | Trust Fund |
| CFY 06-07 | (473,817) | 446,454 | 115,644 | (330,810) |
| CFY 07-08 | (584,208) | 573,672 | 228,409 | (345,263) |
| CFY 08-09* | (443,619) | 443,619 | 288,090 | (155,529) |
| SFY 09-10* | (457,188) | N/A | N/A | N/A |

Note 1: CFY 08-09* budgeted deficit was based on the nine month period of October 2008 through June 2009.

Note 2: SFY 09-10* budgeted deficit was based on the twelve month period of July 2009 through June 2010. The actual remittances, settle up remittance, and total remittances were not available during the time of our review.

The Clerk's office would have had a deficit of \$330,810, \$345,263, and \$155,529 for CFY 06-07, CFY 07-08, and CFY 08-09, if no remittances were received from the Clerks of Court Trust Fund.

PERFORMANCE MEASURES

The CCOC has the responsibility of developing and certifying a uniform system of performance measures and applicable performance standards for the court-related functions, pursuant to Section 28.35(3)(a), F.S. The review confirmed the Clerk's office to be in compliance with the performance measure guidelines and standards defined by the CCOC. The Clerk's independent audit report confirmed the Clerk's office to be in compliance with Section 28.35, F.S, for CFY 06-07 and CFY 07-08. The independent audit report for CFY 08-09 had not been completed at the time of our review. The review verified the Clerk maintains a partial fee payment system, pursuant to Section 28.246, F.S.

The table below reflects the standards of timeliness, collections, fiscal management, and juror payments met by the Clerk's office for each fiscal year reviewed:

| TIMELINESS | CFY 06-07 | CFY 07-08 | CFY 08-09 | CFY 09-10 |
|-------------------|------------------|------------------|------------------|------------------|
| Standard | 12 of 20 | 12 of 20 | 12 of 20 | 12 of 20 |
| Clerk Reported | 19 of 20 | 20 of 20 | 20 of 20 | NA* |
| COLLECTIONS | CFY 06-07 | CFY 07-08 | CFY 08-09 | CFY 09-10 |
| Standard | 5 of 9 | 5 of 9 | 5 of 9 | 5 of 9 |
| Clerk Reported | 9 of 9 | 8 of 9 | 6 of 9 | 6 of 9 |
| FISCAL MANAGEMENT | CFY 06-07 | CFY 07-08 | CFY 08-09 | CFY 09-10 |
| Standard | 6 of 9 | 6 of 9 | 6 of 9 | 6 of 9 |
| Clerk Reported | 9 of 9 | 9 of 9 | 9 of 9 | NA* |
| JUROR PAYMENTS | CFY 06-07 | CFY 07-08 | CFY 08-09 | CFY 09-10 |
| Standard | N/A* | 100% | 100% | 100% |
| Clerk Reported | N/A* | 100% | 100% | N/A* |

Note 1: CFY 06-07 N/A* data not applicable for this time period.

Note 2: CFY 09-10 NA* data not available at time of review.

The table below reflects the Clerk's cases, defendants, and financial receipts for each fiscal year reviewed:

| TOTAL REPORTED | CFY 06-07 | CFY 07-08 | CFY 08-09 |
|--------------------|------------------|------------------|------------------|
| Cases | 10,743 | 10,516 | 9,326 |
| Defendants | 3,590 | 4,474 | 3,865 |
| Financial Receipts | N/A* | 22,274 | 20,531 |

Note 1: CFY 06-07 total cases & defendants does not include reopenings or notices of appeal.

Note 2: CFY 06-07 N/A^* data not applicable for this time period.

| TOTAL REPORTED CFY 09-10 | Cases | Defendants |
|--------------------------|-------|-------------------|
| October 2009 | 848 | 276 |
| November 2009 | 749 | 332 |
| December 2009 | 727 | 274 |
| January 2010 | 925 | 327 |
| TOTAL | 3,249 | 1,209 |

Note: CFY 09-10 cases and defendants include reopenings and notices of appeal.

OBSERVATIONS & RECOMMENDATIONS

Based upon the review, we found the Clerk's budgeting practices and expenditure and revenue methodologies for State funds to be compliant with Florida Statutes and the guidelines established by the CCOC. We concluded that the Okeechobee County Clerk's Office is currently able to report on all required performance standards.



OFFICE OF CLERK OF THE CIRCUIT COURT

312 Northwest Third Street, Suite 101 Okeechobee, Florida 34972 863.763.2131

SHARON ROBERTSON CLERK OF CIRCUIT COURT

July 12, 2010

Priscilla Bailey-Brown Financial Administrator Department of Financial Services Tallahassee, Florida 32301

Re: Okeechobee County Report No. 2010-04

Dear Ms. Bailey-Brown:

Thank you for your review of our office which found the budgeting practices and expenditures and revenue methodologies for State funds to be compliant with Florida Statutes, as well as the guidelines established by the CCOC.

Thank you for your cooperation and may we assure you of ours in all matters of mutual concern.

Location

Sincerely,

Sharon Robertson Clerk of Circuit Court