| Helpful Links Dashboard Snapshots  | COM Status Rep   | Reporting Period<br>January - February 2025                                  |  |
|--|--|--|--|
| <ul> <li><sup>9</sup> Knowledge Center</li> <li><sup>9</sup> Florida PALM Workbook for COM</li> <li><sup>9</sup> Readiness Workplan</li> </ul> | supporting information with  | tistics or dials to view the<br>hin your agency's Smartsheet<br>.M Workbook. | Agency Sponsor<br>Tisha Womack   |
| RW Task Ti   | meliness   | RW Task  | Completeness   |
| Direct Impact Task Timeliness  | Other Task Timeliness  | Direct Impact Task Completeness  | Other Task Completeness  |
|  |  |  |  |
| Direct Impact Task Timeliness:   | Other Task Timeliness:   | Direct Task Completeness:  | Other Task Completeness:   |
| Score = 96.88%   | Score = 96.46%   | Score = 98.33%   | Score = 96.67%   |
| • Submitted On Time = 25   | Submitted On Time = 57   | Submitted Complete = 26  | Submitted Complete = 36  |
| Submitted Late = 7   | Submitted Late = 7   | Submitted Incomplete = 0   | Submitted Incomplete = 0   |
| <ul> <li>Pending Resubmission = 0</li> </ul>   | Pending Resubmission = 0   | Completed After Submission = 4   | Completed After Submission = 3   |
|  | s of your agency's submission of all RW tasks based on<br>are based on all RW tasks to date. |  | oleteness of your agency's task submissions based on<br>leteness includes all RW Tasks since RW 512. |
|  | pion Network composition<br>ness of your CCN makeup.   |  |  |
| reliects the complete  | ness or your CON makeup.   | Unique Filled Rol  | le = 16  |

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

Vacant Role = 0

|                  |                                    |         |   | RW                            | asks - Co                   | mpleted or Open Ite   | ems                          |   |  |   |
|------------------|------------------------------------|---------|---|-------------------------------|-----------------------------|---|------------------------------|---|--|---|
| Project<br>mpact | Critical<br>Operational<br>Element | Task ID | Task Name   | Task<br>Planned<br>Start Date | Task<br>Planned<br>End Date | Agency Reported Task<br>Progress                                  | Agency<br>Submission<br>Date | Status Comment  | Project<br>Verification of<br>Completion | Agency<br>Corrected<br>Submission<br>Date |
| N/A              | Technology                         | 561     | Remediate Agency Business Systems<br>based on Segment IV  | 10/21/24                      | 03/14/25                    | 50% - In Progress   |                              |   |  |   |
| N/A              | Technology                         | 558     | Update Agency Business System<br>Documentation  | 11/18/24                      | 01/10/25                    | 100% - Submitted  | 01/10/25                     |   | Submission<br>Complete                   |   |
| ndirect          | People                             | 536-C   | Create Agency Specific User<br>Acceptance Testing Plan  | 12/09/24                      | 04/11/25                    | 100% - Submitted  | 02/18/25                     |   | Submission<br>Complete                   |   |
| N/A              | Processes                          | 560     | Submit Change Analysis Tool   | 12/09/24                      | 04/11/25                    | 50% - In Progress   |                              |   |  |   |
| Indirect         | People                             | 564     | Update Future Florida PALM Users  | 12/09/24                      | 01/10/25                    | 100% - Submitted  | 01/10/25                     |   | Submission<br>Complete                   |   |
| N/A              | People                             | 568     | Create Training Plan for Agency<br>Managed End User Training  | 12/09/24                      | 05/30/25                    | 50% - In Progress   |                              |   |  |   |
| Direct           | Data                               | 567-J   | Share, Review, and Update<br>Configuration Workbooks  | 12/18/24                      | 01/17/25                    | 100% - Submitted  | 01/16/25                     |   | Submission<br>Complete                   |   |
| Direct           | Data                               | 567-K   | Share, Review, and Update<br>Configuration Workbooks  | 12/18/24                      | 01/17/25                    | 100% - Submitted  | 01/17/25                     |   | Submission<br>Complete                   |   |
| Direct           | Data                               | 567-P   | Share, Review, and Update<br>Configuration Workbooks  | 12/18/24                      | 02/14/25                    | 100% - Submitted  | 02/10/25                     | Project released task addendum which<br>included additional guidance for Project-<br>related fields, as well as extended task<br>due date to January 31, 2025. Florida<br>PALM email notification sent on<br>0/117/2025 at 10:31am. | Submission<br>Complete                   |   |
| Direct           | Data                               | 658-A   | Submit Data Field Mapping   | 12/18/24                      | 02/14/25                    | 100% - Submitted  | 02/10/25                     |   | Submission<br>Complete                   |   |
| Direct           | Data                               | 658-B   | Submit Data Field Mapping   | 12/18/24                      | 02/14/25                    | 100% - Submitted  | 02/10/25                     |   | Submission<br>Complete                   |   |
| N/A              | N/A                                | 569     | Submit Bimonthly Agency Readiness<br>Status Report  | 12/30/24                      | 01/10/25                    | 100% - Submitted  | 01/07/25                     |   | Submission<br>Complete                   |   |
| N/A              | N/A                                | 570     | Manage Agency Specific<br>Implementation Schedule, Risks and<br>Issues  | 12/30/24                      | 02/28/25                    | 100% - Submitted  | 02/21/25                     |   | Submission<br>Complete                   |   |
| Direct           | Data                               | 658-C   | Submit Data Field Mapping   | 01/06/25                      | 02/14/25                    | 100% - Submitted  | 02/10/25                     |   | Submission<br>Complete                   |   |
| Indirect         | Technology                         | 576     | Complete Internal Agency Business<br>System Test and Remediation to<br>prepare for Cycle 2 - Technical Interface<br>Testing | 01/06/25                      | 07/25/25                    | 50% - In Progress   |                              |   |  |   |
| Direct           | Data                               | 567-Q   | Share, Review, and Update<br>Configuration Workbooks  | 01/27/25                      | 02/21/25                    | 100% - Submitted  | 02/10/25                     |   |  | 02/21/25                                  |
| N/A              | People                             | 582     | Share Florida PALM Updates  | 01/27/25                      | 02/07/25                    | 100% - Submitted  | 02/03/25                     |   | Submission<br>Complete                   |   |
| N/A              | People                             | 584     | Update Authorized Smartsheet Users  | 01/27/25                      | 02/07/25                    | 100% - Submitted  | 02/03/25                     |   | N/A                                      |   |
| Direct           | Data                               | 658-D   | Submit Data Field Mapping   | 02/03/25                      | 03/14/25                    | 75% -<br>Consolidating/Inputting<br>Information for<br>Submission |                              |   |  |   |
| N/A              | N/A                                | 589     | Submit Bimonthly Agency Readiness<br>Status Report  | 02/28/25                      | 03/10/25                    | 100% - Submitted  | 03/08/25                     |   | Submission<br>Complete                   |   |
| N/A              | N/A                                | 590     | Manage Agency Specific<br>Implementation Schedule, Risks and<br>Issues  | 02/28/25                      | 04/30/25                    | 50% - In Progress   |                              |   |  |   |
| Direct           | Data                               | 567-L   | Share, Review, and Update   | 03/03/25                      | 03/28/25                    | 25% - Beginning Initial   |                              |   |  |   |

|   |        |      |       | Configuration workbooks                              |          | Internal Meetings and<br>Information Gathering                            |  |  |  |
|---|--------|------|-------|--|----------|---|--|--|--|
| C | Direct | Data | 567-M | Share, Review, and Update<br>Configuration Workbooks | 03/03/25 | 25% - Beginning Initial<br>Internal Meetings and<br>Information Gathering |  |  |  |

| People   | Processes  | Technology  | Data   |  |  |
|--|--|---|--|--|--|
| he staff and stakeholders affected by your agency's<br>transition to Florida PALM. | The sequence of procedures to accomplish a business objective. | The applications or tools used to process, track, or report<br>on financial operations. | Information used in or produced from an agency's<br>financial business operations.                     |  |  |
| mplementation:   | Implementation:  | Implementation:   | Implementation:  |  |  |
| Planned Florida PALM End Users = 73  | Impacted Agency Business Processes = 103                       | Business Systems Planned for<br>Integration = 22  | Configuration  |  |  |
| Business Process Groupings = 13/13   | Related Business Process Groupings = 9/13                      | Planned Interfaces = 10   | Commitment Control (KK)  |  |  |
| Identified Subject Matter Experts = 22   | Planned Spreadsheet Uploads = 10                               | - Inbound Interfaces = 1  | <ul> <li>Budget Allotments - Control Option =<br/>Option # 3 - Track without Budget</li> </ul>         |  |  |
|  |  | - Outbound Interfaces = 9   | - Account ChartField Tier Selection =<br>Account Tier #1: Highest                                      |  |  |
|  |  |   | - Organization ChartField Translation Tree<br>Selection = Translation Tree #2: Agency-<br>Defined Tree |  |  |
|  |  |   | Org Security Rule = Agency Defined   |  |  |
|  |  |   | Optional ChartFields   |  |  |
|  |  |   | - OA1 = To Be Configured   |  |  |
|  |  |   | - OA2 = Not To Be Configured   |  |  |
|  |  |   | - PC Category = To Be Configured   |  |  |

PC Subcategory = To Be ConfiguredPC Source Type = Not To Be Configured

Conversion

• Optional Conversions

- Accounts Receivable = Not Needed

Assets = Needed
Contracts = Needed
Customers = Not Needed
Encumbrances = Needed
Grants = Needed
Projects = Not Needed
Projects Balances = Not Needed

## Agency Reported

The Risks, Issues, and Assumptions tables below display only items that were marked confirmed and were opened/logged, closed/resolved or active during the reporting period.

| COM Risks                                 |   |        |               |  |   |                             |  |  |  |  |
|---|---|--------|---------------|--|---|-----------------------------|--|--|--|--|
| Critical Operational<br>Elements          | Risk Description  | Status | Risk Rating   | Mitigation/Response Strategy   | Reporting Period<br>Comments or Updates   | Date of<br>Status<br>Change | Owner / Coordinator                                  |  |  |  |
| People<br>Processes<br>Technology<br>Data | Lack of support for Life-to-Date Accounting and<br>Reporting  | Open   | 9 (High/High) | Create internal life-to-date reporting system  | Commerce needs LTD<br>balances for federal<br>grant reporting, which is<br>a predominant portion<br>of funding for this<br>department. PALM will<br>make available a<br>Project Costing module<br>that has some type of<br>LTD capability but<br>details are not known to<br>agencies at this time.<br>Contingency plans have<br>been identified and<br>Commerce is currently<br>working to determine<br>best response if Project<br>Costing module will not<br>provide needed<br>support. UPDATE as of<br>6/5/2024: Risk reviewed<br>by CCN. Risk remains<br>in place untI Commerce<br>has more information<br>on how PALM will<br>handle or is able to<br>assist in LTD reporting.<br>UPDATE AS OF<br>8/26/2024: Commerce<br>will not be using PALM<br>Project Costing module<br>to address LTD needs.<br>Risk remains as is.<br>01/03 - Impact and<br>Probability were<br>updated to High based<br>on email sent by Ken<br>on 01/03. | 06/05/24                    | Caroline (Tisha) Womack /<br>Dean Modling / Ken Heim |  |  |  |
| People<br>Processes                       | If there is no documentation tracking process<br>in place, then documentation updates may be<br>missed, causing delays, inconsistencies, or | Open   | 9 (High/High) | Develop documentation tracking process tool,<br>schedule meetings with supervisors and determine a<br>centralized location for BPs. We will then develop a | UPDATE as of<br>12/12/2024: Meeting<br>was held with risk team  | 12/12/24                    | Tulani Honablew                                      |  |  |  |

|   | errors in project delivérables.   |      |                    | matrix to cross check and verify all BPs listing in the tracking tool are in the centralized location. Supervisors will provide any missing information or correct incorrect information.  | to discuss moving the<br>BP to SharePoint and<br>prioritization of business<br>processes based on<br>project impact.<br>UPDATE as of<br>2/21/2025: unit teams<br>meet weekly to review<br>business processes<br>documentation to<br>ensure alignment with<br>agency and project<br>requirements.   |          |  |
|---|---|------|--------------------|--|--|----------|--|
| People<br>Processes<br>Technology<br>Data | If there is no common understanding of the<br>PALM project goals, then there could be<br>misalignment among team members, leading<br>to potential misunderstandings, inconsistent<br>priorities, and inefficiencies in project task<br>execution.             | Open | 6<br>(Medium/High) | Provide project update communications to team or<br>team members associated with the areas of impact<br>via email, Teams channels, Teams chat, face-to-face<br>and/or virtual meetings. Also provide opportunities to<br>participate in workshops and CoLab sessions<br>provided by PALM. We will also provide and share<br>information to team members with office/agency<br>social gatherings approved by management in<br>approved locations/areas.   | UPDATE as of<br>12/12/2024: PALM<br>knowledge center<br>pamphlet with QR<br>codes will be made<br>available on 12/20/2024<br>during office event.<br>UPDATE as of<br>2/21/2025:<br>communication<br>channels have been<br>created for each<br>business process unit in<br>Microsoft Teams to<br>share project updates<br>regularly to ensure<br>common understanding<br>of PALM project goals<br>and other relevant<br>communications. | 12/12/24 | Tulani Honablew  |
| Data                                      | If the data migration process from FLAIR to<br>PALM encounters inconsistencies or errors,<br>then critical financial data could be<br>compromised, leading to reporting<br>inaccuracies and delays in operational<br>processes.                               | Open | 4<br>(Medium/Mediu | <ul> <li>Perform a comprehensive data audit before<br/>migration to identify and resolve inconsistencies</li> <li>Use automated data validation tools to ensure data<br/>accuracy during migration</li> <li>Conduct multiple rounds of data testing in a staging<br/>environment to verify accuracy and completeness</li> <li>Establish a plan to address any critical issues<br/>identified post migration</li> </ul>   | UPDATE as of<br>1/30/2025: Commerce<br>is waiting for mock data<br>by Project  | 01/30/25 | Ken Heim, Dean Modling,<br>Lisa Simpson  |
| People                                    | If end users are not adequately trained or fail<br>to adapt to Florida PALM, then system usage<br>could be inefficient, causing a decrease in<br>productivity and potential disruption to daily<br>operations.  | Open | 3 (High/Low)       | <ul> <li>Develop a detailed training plan tailored to various<br/>user roles, including hands-on practice sessions</li> <li>Provide user-friendly guides, FAQs, and on-demand<br/>video tutorials for continuous learning</li> <li>Partner with Florida PALM to provide support<br/>helpdesk information to address end-user questions<br/>during and after implementation</li> <li>Involve SMEs and end users in Commerce specific<br/>and Florida PALM User Acceptance Testing for<br/>familiarization purposes, as well as feedback</li> </ul>                          | UPDATE as of<br>2/21/2025: training plan<br>in process of being<br>completed by 3/28/2025  | 01/07/25 | Michelle Harvey, Michelle<br>Ayer, Lisa Simpson, Tulani<br>Honablew, Jeff Stachnik |
| Technology                                | If FLAIR does not seamlessly integrate with<br>existing Commerce applications and third-party<br>interfaces (MFMP, etc.), then there could be<br>disruptions in data exchange, resulting in<br>operational bottlenecks and delayed financial<br>transactions. | Open | 2<br>(Medium/Low)  | Conduct a system mapping and dependency<br>analysis for all interfacing applications<br>Test integrations thoroughly during User Acceptance<br>Testing<br>Partner with Florida PALM, third-party vendors, and<br>in-house teams to ensure compatibility<br>Monitor system performance post-integration and   | UPDATE as of<br>2/21/2025: team will<br>conduct ongoing<br>system mapping and<br>dependency analysis<br>via agency/project tasks<br>and activities, as well<br>participate in UAT to<br>test integrations.   | 01/07/25 | Lisa Simpson   |
| Processes                                 | If existing business processes are not<br>adequately reviewed and aligned with Florida<br>PALM, the inefficiencies may persist or new<br>process gaps could emerge, leading to<br>operational delays and reduced system<br>effectiveness.                     | Open | 2<br>(Medium/Low)  | <ul> <li>Review all Florida Commerce Finance &amp;<br/>Administration business processes impacted by the<br/>Florida PALM implementation in order to identify<br/>inefficiencies and areas for improvement before<br/>system implementation<br/>- Collaborate with key stakeholders to design<br/>optimized processes that align with the capabilities of<br/>Florida PALM<br/>- Document the redesigned processes and train staff<br/>to ensure smooth adoption<br/>- Conduct regular reviews post-implementation to<br/>identify and address any process gaps</li> </ul> | UPDATE as of<br>2/21/2025: unit teams<br>meet weekly to review<br>business processes<br>documentation to<br>ensure alignment with<br>agency and project<br>requirements.   | 01/07/25 | Lisa Simpson, Michelle<br>Harvey, Wade Sansing                                     |

|                                  |                   |        |          | COM Issues      |   |   |                     |
|----------------------------------|-------------------|--------|----------|-----------------|---|---|---------------------|
| Critical Operational<br>Elements | Issue Description | Status | Priority | Resolution Plan | Reporting Period<br>Comments or Updates | Planned or<br>Actual<br>Resolution Date | Owner / Coordinator |
|                                  |                   |        |          |                 |   |   |                     |

|                                  | COM Assumptions  |        |                           |  |   |  |  |  |  |  |
|----------------------------------|--|--------|---------------------------|--|---|--|--|--|--|--|
| Critical Operational<br>Elements | Assumption   | Status | Date Logged or<br>Removed | Impacted Stakeholder(s) and/or System(s) | Reporting Period Comments or Updates  |  |  |  |  |  |
| Technology                       | It is assumed that Florida PALM will be fully operational and<br>accessible to all users at go-live, with minimal downtime<br>required for maintenance and updates.  | Logged | 01/08/25                  | Commerce F&A Stakeholders                | Commerce will have the ability to prioritize things that need to be<br>uploaded. Put together a workflow of transactions to be posted in<br>case there are limited user access. |  |  |  |  |  |
| Data                             | It is assumed that all critical financial data from FLAIR will be<br>accurately migrated and available in the cloud-based system<br>before go-live, ensuring continuity in financial operations and<br>reporting.  | Logged | 01/08/25                  | Commerce F&A Stakeholders                | Seek verification from PALM prior to the migration, during UAT, in<br>order to have a solid understanding of what is going well and note<br>potential issues.                   |  |  |  |  |  |
| Data                             | It is assumed, at go-live, Florida PALM will provide a data<br>warehouse with detailed data tables, including data that may<br>not currently be available through outbound interfaces. This<br>data will be essential for supporting F&A's reporting and<br>financial analysis requirements. | Logged | 01/08/25                  | Commerce F&A Stakeholders                | Commerce F&A will build in-house processes so we are not relying<br>on the data warehouse.  |  |  |  |  |  |

| Agency Sponsor Confirmation   | COM Status Report Confirmation |                      |                                 |                       |  |  |  |
|---|--------------------------------|----------------------|---------------------------------|-----------------------|--|--|--|
|   | Reporting Period               | Agency Sponsor Name: | Confirmed By:                   | Confirmation<br>Date: |  |  |  |
| As Agency Sponsor, I understand my role and responsibility for monitoring and reporting<br>on my agency's readiness status. I have reviewed and confirmed the accuracy of my<br>agency's readiness status as reflected in this dashboard. | January - February 2025        | Tisha Womack         | caroline.womack@commerce.fl.gov | 03/06/25              |  |  |  |

Agency Sponsor Name: \*

Confirm \*



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