#### **Helpful Links**

- ⊘ Dashboard Snapshots
- ⊘ Knowledge Center
- Plorida PALM Workbook for DJJ
- Readiness Workplan

## **DJJ Status Report Dashboard**

Click on the various statistics or dials to view the supporting information within your agency's Smartsheet Florida PALM Workbook.

### **Reporting Period**

November - December 2024

## **Agency Sponsor**

Heather DiGiacomo

## **CCN Composition**

## RW Task Completeness

# **RW Task Timeliness**

## Project-led Meeting Participation





The Change Champion Network dial reflects the

completeness of your CCN makeup.







The Readiness Workplan Tasks Completeness dial reflects the completeness of your agency's submission of RW tasks, starting with RW Task 512.

The Participation dial reflects your agency's attendance at Project-led meetings during the current reporting period.

## Change Champion Network:

- Unique Filled Role = 16
- Duplicate Filled Role = 0
- Vacant Role = 0

### RW Task Completeness:

### Score = 96.14%

- Submitted Complete = 51
- Submitted Incomplete = 0
- Completed After Submission = 6

## **RW Task Timeliness:**

### Score = 88.81%

- Submitted On Time = 58
- Submitted Late = 24
- Pending Submission = 0

## Meeting Participation:

- Meetings Attended = 5
- Meetings Missed = 0

The dials above include an intuitive Green-Yellow-Red spectrum, where green indicates the measure is in a positive range, yellow represents that the gaps in expected results present an increasing risk to the agency, and red indicates that there are significant gaps in expected results that present an elevated risk level for the agency.

|                   |                                    |         |   |                               |                             | npleted or Open Ite   | ems                          |  |  |  |
|-------------------|------------------------------------|---------|---|-------------------------------|-----------------------------|---|------------------------------|--|--|--|
| Project<br>Impact | Critical<br>Operational<br>Element | Task ID | Task Name   | Task<br>Planned<br>Start Date | Task<br>Planned<br>End Date | Agency Reported Task<br>Progress  | Agency<br>Submission<br>Date | Status Comment   | Project<br>Verification of<br>Completion | Agency<br>Corrected<br>Submission Date |
| N/A               | Technology                         | 547     | Remediate Agency Business Systems based on Segment III  | 07/22/24                      | 12/13/24                    | 100% - Submitted  | 12/13/24                     |  | Submission<br>Complete                   |  |
| Direct            | Data                               | 555-A   | Complete Data Cleansing Based on Mock Conversion 1 - Projects (PCC001)  | 10/07/24                      | 11/22/24                    | 100% - Submitted  | 11/21/24                     |  | Submission<br>Complete                   |  |
| N/A               | Technology                         | 561     | Remediate Agency Business Systems based on Segment IV   | 10/21/24                      | 03/14/25                    | 50% - In Progress   |                              |  |  |  |
| Direct            | Data                               | 555-B   | Complete Data Cleansing Based on Mock Conversion 1 (CTC001, GMC001, and PCC002)   | 10/28/24                      | 11/22/24                    | 100% - Submitted  | 11/21/24                     | Projects LTD Balances will be updated in FLAIR, and applicable projects have been identified in Task 555A. | Submission<br>Complete                   |  |
| N/A               | N/A                                | 562     | Submit Bimonthly Agency Readiness<br>Status Report  | 11/01/24                      | 11/12/24                    | 100% - Submitted  | 11/13/24                     |  | Submission<br>Complete                   |  |
| N/A               | N/A                                | 563     | Manage Agency Specific<br>Implementation Schedule, Risks and<br>Issues  | 11/01/24                      | 12/27/24                    | 100% - Submitted  | 12/19/24                     |  | Submission<br>Complete                   |  |
| Direct            | Data                               | 555-C   | Complete Data Cleansing<br>Based on Mock Conversion 1 (AMC001<br>and POC001)  | 11/08/24                      | 12/06/24                    | 100% - Submitted  | 12/06/24                     |  | Submission<br>Complete                   |  |
| Direct            | Technology                         | 557     | Confirm Interface Inventory for Cycle 2 Interface Testing   | 11/18/24                      | 12/13/24                    | 100% - Submitted  | 12/13/24                     |  | Submission<br>Complete                   |  |
| N/A               | Technology                         | 558     | Update Agency Business System<br>Documentation  | 11/18/24                      | 01/10/25                    | 100% - Submitted  | 01/03/25                     |  | Submission<br>Complete                   |  |
| Direct            | Data                               | 567-A   | Share, Review, and Update<br>Configuration Workbooks  | 11/18/24                      | 12/13/24                    | 100% - Submitted  | 12/12/24                     |  | Submission<br>Complete                   |  |
| Direct            | Data                               | 567-B   | Share, Review, and Update<br>Configuration Workbooks  | 11/18/24                      | 12/13/24                    | 100% - Submitted  | 12/16/24                     |  | Submission<br>Complete                   | 12/28/24                               |
| Direct            | Data                               | 567-C   | Share, Review, and Update<br>Configuration Workbooks  | 11/18/24                      | 12/13/24                    | 100% - Submitted  | 12/13/24                     |  | Submission<br>Complete                   | 01/02/25                               |
| Direct            | Data                               | 567-D   | Share, Review, and Update<br>Configuration Workbooks  | 11/18/24                      | 12/13/24                    | 100% - Submitted  | 12/13/24                     | DJJ is not planning to utilize OA2 at this time. Nothing to configure.                                     | Submission<br>Complete                   |  |
| Direct            | Data                               | 567-E   | Share, Review, and Update<br>Configuration Workbooks  | 11/18/24                      | 12/13/24                    | 100% - Submitted  | 12/13/24                     | Need 2 FLAIR Account Codes added to this list.   | Submission<br>Complete                   |  |
| Direct            | Data                               | 567-G   | Share, Review, and Update<br>Configuration Workbooks  | 11/18/24                      | 12/13/24                    | 100% - Submitted  | 12/16/24                     |  | Submission<br>Complete                   | 12/16/24                               |
| Direct            | Data                               | 567-H   | Share, Review, and Update<br>Configuration Workbooks  | 11/18/24                      | 12/13/24                    | 100% - Submitted  | 12/12/24                     |  | Submission<br>Complete                   |  |
| Direct            | Data                               | 567-I   | Share, Review, and Update<br>Configuration Workbooks  | 11/18/24                      | 12/13/24                    | 100% - Submitted  | 12/13/24                     | DJJ will be not be utilizing org security.   | Submission<br>Complete                   |  |
| Indirect          | People                             | 536-C   | Create Agency Specific User<br>Acceptance Testing Plan  | 12/09/24                      | 01/31/25                    | 50% - In Progress   |                              |  |  |  |
| N/A               | Processes                          | 560     | Submit Change Analysis Tool   | 12/09/24                      | 01/31/25                    | 50% - In Progress   |                              |  |  |  |
| Indirect          | People                             | 564     | Update Future Florida PALM Users  | 12/09/24                      | 01/10/25                    | 100% - Submitted  | 01/09/25                     |  |  |  |
| N/A               | People                             | 568     | Create Training Plan for Agency<br>Managed End User Training  | 12/09/24                      | 03/28/25                    | 50% - In Progress   |                              |  |  |  |
| Direct            | Data                               | 567-J   | Share, Review, and Update<br>Configuration Workbooks  | 12/18/24                      | 01/17/25                    | 100% - Submitted  | 01/03/25                     |  | Submission<br>Complete                   |  |
| Direct            | Data                               | 567-P   | Share, Review, and Update Configuration Workbooks   | 12/18/24                      | 01/17/25                    | 50% - In Progress   |                              |  |  |  |
| Direct            | Data                               | 658-A   | Submit Data Field Mapping   | 12/18/24                      | 01/31/25                    | 50% - In Progress   |                              |  |  |  |
| Direct            | Data                               | 658-B   | Submit Data Field Mapping   | 12/18/24                      | 01/31/25                    | 50% - In Progress   |                              |  |  |  |
| N/A               | N/A                                | 569     | Submit Bimonthly Agency Readiness Status Report   | 12/30/24                      | 01/10/25                    | 100% - Submitted  | 01/10/25                     |  |  |  |
| N/A               | N/A                                | 570     | Manage Agency Specific<br>Implementation Schedule, Risks and<br>Issues  | 12/30/24                      | 02/28/25                    | 50% - In Progress   |                              |  |  |  |
| Direct            | Data                               | 658-C   | Submit Data Field Mapping   | 01/06/25                      | 01/31/25                    | 25% - Beginning Initial<br>Internal Meetings and<br>Information Gathering |                              |  |  |  |
| Indirect          | Technology                         | 576     | Complete Internal Agency Business<br>System Test and Remediation to<br>prepare for Cycle 2 - Technical Interface<br>Testing | 01/06/25                      | 03/28/25                    | 50% - In Progress   |                              |  |  |  |

### People

The staff and stakeholders affected by your agency's transition to Florida PALM.

#### Implementation:

#### Planned Florida PALM End Users = 54

• Business Process Groupings = 13/13

Identified Subject Matter Experts = 29

#### Processes

The sequence of procedures to accomplish a business objective.

#### Implementation:

#### Impacted Agency Business Processes = 98

- Related Business Process Groupings = 12/13
- Planned Spreadsheet Uploads = 1

## Technology

The applications or tools used to process, track, or report on financial operations.

#### Implementation:

Business Systems Planned for Integration = 21

### Planned Interfaces = 6

- Inbound Interfaces = 1
- Outbound Interfaces = 5

#### Data

Information used in or produced from an agency's financial business operations.

## Implementation:

### Configuration

- Commitment Control (KK)
- Budget Allotments Control Option = Option # 2 Track with Budget
- Account ChartField Tier Selection = Account Tier #1: Highest
- Organization ChartField Translation Tree Selection = Translation Tree #2: Agency-Defined Tree
- Org Security Rule = Agencywide
- Optional ChartFields
- OA1 = To Be Configured
- OA2 = To Be Configured
- PC Category = To Be Configured
- PC Subcategory = To Be Configured
- PC Source Type = To Be Configured

#### Conversion

- Optional Conversions
- Accounts Receivable = Not Needed
- Assets = Needed
- Contracts = Needed
- Customers = Not Needed
- Encumbrances = Needed
- Grants = Needed
- Projects = Needed
- Projects Balances = Not Needed

## **Agency Reported**

The Risks, Issues, and Assumptions tables below display only items that were marked confirmed and were opened/logged, closed/resolved or active during the reporting period.

|   |  |        |                    | DJJ Risks   |   |                          |                                      |
|---|--|--------|--------------------|---|---|--------------------------|--------------------------------------|
| Critical Operational<br>Elements          | Risk Description   | Status | Risk Rating        | Mitigation/Response Strategy  | Reporting Period<br>Comments or Updates   | Date of Status<br>Change | Owner / Coordinator                  |
| People                                    | BA and SMEs overwhelmed by the volume of<br>PALM tasks and may not be able to complete<br>them in time for PALM team use.  | Closed | 9 (High/High)      | Concerted efforts underway to recruit Business<br>Analysts and SMEs to augment current work efforts<br>Resolution in progress   | PMO is assisting Business Units in completing tasks. Business Units actively recruiting PALM dedicated resources to assist in the workload; PALM Administrators in both F&A and Budget take on the primary burden of completing PALM-related tasks for DJJ. | 11/25/24                 | BU Chiefs                            |
| People<br>Processes<br>Technology<br>Data | Impacted SMEs not attending workshops (e.g. Solution Design)   | Closed | 6<br>(Medium/High) | Continue to encourage SMEs to attend workshops and review PALM Project documentation as required.   | Design workshops are finished. No changes for this period.  | 11/25/24                 | BU SMEs, BU Chiefs                   |
| People<br>Processes<br>Technology<br>Data | Current internal processes for open encumbrances and grants allows for the submission of blank fields that are required fields for PALM.   | Closed | 6<br>(Medium/High) | Tasks owner(s) to work with BA and PMO to overcome obstacles that are hindering meeting deadlines.  | The Department is making efforts to ensure processes are updated that allow for more accurate data and less manual cleansing.   | 11/15/24                 | Chiefs of GS and F&A                 |
| People                                    | Budget schedule conflict between UAT and LBR deadline.   | Open   | 6<br>(Medium/High) | When developing the testing schedule, Budget will need to go first so they can work on their LBR that is due Sept. 15th, 2025. Starting LBR earlier.                            | Budget Unit has<br>prepared a timelline for<br>staff to complete both<br>UAT and the LBR and<br>are starting the<br>compilation of the<br>Agency's LBR sooner in<br>the year.   | 10/28/24                 | PMO/Budget                           |
| People<br>Processes<br>Fechnology<br>Data | Tasks completion not meeting deadlines.  | Closed | 6<br>(High/Medium) | Tasks owner(s) to work with BA and PMO to overcome obstacles that are hindering meeting deadlines.  | No changes for this period.   | 11/25/24                 | Morgan Helton                        |
| People<br>Processes                       | Business Units' staff resources limited during<br>End-User UAT Testing due to competing<br>priorities and vacant positions.  | Open   | 6<br>(High/Medium) | OPS positions are being created and will be used in F&A and General Services to support agency operations so that managers can focus on PALM-related initiatives including UAT. | Updated<br>Mitigation/Response<br>Strategy  | 11/25/24                 | F&A, Budget, General<br>Services, HR |
| People                                    | Positions within F&A remain vacant, with a 25% vacancy rate as of 11/13/24. A high number of vacant positions impacts the involvement of current F&A staff in planning, preparation, and involvement in UAT. | Closed | 6<br>(High/Medium) | 12/18/2024 - Risk escalated to Issue due to the high vacancy rate. 11/15/2024 - Continue to advertise and hire vacant positions.  | Moved to Issue.   | 11/15/24                 | F&A Chief                            |
| People                                    | Business units' staff resources limited during end user UAT Testing due to competing   | Closed | 6<br>(High/Medium) | Plan in Progress  | Duplicate risk. See row 16  | 12/18/24                 | BU Chiefs                            |

|   | priorities and vacant positions.   |        |                    |   |   |          |                    |
|---|--|--------|--------------------|---|---|----------|--------------------|
| People                                    | If DJJ loses quality staff, then the agency may be at risk of losing historical knowledge.                 | Open   | 6<br>(High/Medium) | Continue to advertise and recruit vacancies; Continue to allow for management decisions that support personnel actions to retain qualified employees.   | None.   | 12/03/24 | BU Chiefs          |
| People<br>Processes<br>Technology<br>Data | Shortened UAT time could impact the completion and quality of UAT  | Open   | 6<br>(High/Medium) | Aggressive UAT testing with additional resources.   | None.   | 12/18/24 | Sponsor            |
| People                                    | If adequate training is not provided to end users, then the quality of testing during UAT may be impacted. | Open   | 4<br>(Medium/Mediu | The Project will provide training to SMEs so they can effectively train end users   | No changes for this period.   | 12/03/24 | BU Chiefs          |
| People                                    | Agency configuration tasks may not be approved by the deadline.  | Closed | 4<br>(Medium/Mediu | Escalate to Sponsor   | Completed.  | 12/18/24 | BU Chiefs          |
| People<br>Processes<br>Technology<br>Data | Assigned tasks not accurately completed.   | Open   | 3 (High/Low)       | Submissions will be checked by another PALM Administrator/Agency Liaison prior to submission; associated SME's and PALM administrators will be invited to attend task talks at the beginning of the task. | Mitigation/Response<br>Strategy updated   | 11/15/24 | Jessica Bowling    |
| Data                                      | Data Cleansing not completed on time for Mock Conversions.   | Open   | 3 (High/Low)       | Concerted effort required to ensure data cleansing completed accurately.  | The Department made a concerted effort to cleanse data in preparation for Mock 2 Conversion. This will remain a risk on the log, but with low probability at this time. | 11/15/24 | BU SMEs, BU Chiefs |

|   | DJJ Issues  |        |  |  |  |  |                               |  |
|---|---|--------|--|--|--|--|-------------------------------|--|
| Critical Operational<br>Elements          | Issue Description   | Status | Priority   | Resolution Plan  | Reporting Period<br>Comments or Updates                                | Planned or<br>Actual<br>Resolution<br>Date | Owner / Coordinator           |  |
| People                                    | Positions within Finance and Accounting remain vacant. A high vacancy rate impacts involvement of current F&A staff in the planning, preparation, and involvement in UAT. | Open   | High - Impacts the ability<br>of the agency to meet<br>deadlines or milestones | F&A will continue to advertise and fill vacancies in a timely manner               | None.  | 06/01/25                                   | F&A Chief                     |  |
| People<br>Processes<br>Technology<br>Data | Of the tasks due in Jan 12 thru Oct 25, 2024, 5% of them are in progress, and 95% have been completed.  | Closed | Low - All impacts not listed as Critical or High                               | BA working with chiefs & SMEs on the tasks to ensure the deadline for them is met. | Task has been completed and was submitted 11/1/24.                     | 11/01/24                                   | BU Chiefs, BU SMEs,<br>and BA |  |
| People                                    | Business Analyst (BA) shortage  | Closed | Low - All impacts not<br>listed as Critical or High                            | Will re-advertise if current efforts fail.   | PMO has onboarded one BA and is advertising for the remaining vacancy. | 11/15/24                                   | Olu Oyewole                   |  |

|                                   | DJJ Assumptions  |        |                           |   |   |  |  |  |  |
|-----------------------------------|--|--------|---------------------------|---|---|--|--|--|--|
| Critical Operational<br>Elements  | Assumption   | Status | Date Logged or<br>Removed | Impacted Stakeholder(s) and/or System(s)                            | Reporting Period Comments or Updates  |  |  |  |  |
| Processes<br>Data                 | Chart of Account (COA) will not change beyond what the FL PALM team has forecast   | Logged | 08/01/23                  | Marcia Haye   | Correct.  |  |  |  |  |
| People                            | All SMEs will be available to work on required PALM-tasks, as needed.  | Logged | 04/17/24                  | All   | Business Units are experiencing staffing shortages which impact PALM Tasks. Budget, F&A, and General Services has hired BUspecific PALM Administrators to help with PALM tasks.   |  |  |  |  |
| Technology                        | Software licenses will be available for PMO staff to manage the project.   | Logged | 04/17/24                  | Godfrey Ekata, Rhett Pinelo   | PM has not received the Software license for Microsoft Projects.  |  |  |  |  |
| People                            | DJJ PMO can drive the implementation of the PALM Project with four team members.   | Logged | 12/03/24                  | PMO   | PMO fully staffed.  |  |  |  |  |
| People                            | There is a commitment from end users to the PALM Project.  | Logged | 04/23/24                  | All   | Based on the results of the end-user survey, the End-User stakeholders are 53% committed. Additional action steps are in place to increase the commitment of the project within the agency.                                     |  |  |  |  |
| People<br>Technology              | PALM funding is maintained at the current level or greater allowing current BU-specific PALM administrators to be kept on staff.                               | Logged | 04/23/24                  | PMO, F&A, General Services  | DJJ received budget for PALM related activities in FY2024-25, requested an increase for FY2025-2026.  |  |  |  |  |
| People<br>Processes<br>Technology | There will be sufficient engagement from DJJ's SME's who are knowledgeable about agency business processes.  | Logged | 04/23/24                  | F&A, Budget, General Services,<br>HR, Contracts, Grants,<br>Revenue |   |  |  |  |  |
| Processes                         | The PALM Project will not deviate from the implementation schedule.  | Logged | 04/23/24                  | PMO   | Still a valid assumption; no changes to implementation schedule during this reporting period.   |  |  |  |  |
| People<br>Processes<br>Technology | The PALM team will provide sufficient and adequate guidance to DJJ's requirements for PALM.  | Logged | 04/23/24                  | F&A, Budget, General Services,<br>HR, Contracts, PMO                | PALM's Readiness Coordinator's have proved to be adequate and responsive resources for questions and assistance when needed.  |  |  |  |  |
| Processes<br>Technology<br>Data   | DJJ's IT/PALM Technical liaisons will understand and document the current state of its technical architecture and business systems.                            | Logged | 04/23/24                  | IT  | PMO successfully collaborated with IT staff to understand its system architecture and how the databases and ABS interfaces/functions interact.  |  |  |  |  |
| Processes<br>Technology<br>Data   | DJJ's IT/PALM Technical liaisons will remediate agency business systems so that current business practices can be continued when Florida PALM goes live.       | Logged | 04/23/24                  | IT  | Split row 18 into 2 separate assumptions.   |  |  |  |  |
| Processes<br>Technology           | UAT training with SMEs and PALM team will be in person and not virtual.  | Logged | 07/15/24                  | F&A, Budget, General Services,<br>HR, PMO, TLC, IT                  | The Project has clarified that training will occur in a multitude of ways to accommodate the various learning styles.   |  |  |  |  |
| Technology<br>Data                | The Payment Detail Report (APR032) will provide all necessary information so that it can be used in place of printing payment pages for upload into Axiom Pro. | Logged | 12/18/24                  | F&A   |   |  |  |  |  |
| Processes<br>Technology<br>Data   | PALM will not provide the same reporting capabilities that current agency business systems provide.  | Logged | 04/17/24                  | F&A and Budget  | An analysis of actual reports utilized, PALM interfaces selected, and PALM reports offered concluded that PALM functionality should meet the current reporting capabilities of ABS (based on the information provided to-date). |  |  |  |  |

## Agency Sponsor Confirmation

As Agency Sponsor, I understand my role and responsibility for monitoring and reporting on my agency's readiness status. I have reviewed and confirmed the accuracy of my agency's readiness status as reflected in this dashboard.

Agency Sponsor Name: \*

Confirm \*

| DJJ Status Report Confirmation |                         |                             |                       |  |  |  |  |
|--------------------------------|-------------------------|-----------------------------|-----------------------|--|--|--|--|
| Reporting Period               | Agency Sponsor<br>Name: | Confirmed By:               | Confirmation<br>Date: |  |  |  |  |
| November - December 2024       | Heather DiGiacomo       | heather.digiacomo@fldjj.gov | 01/10/25              |  |  |  |  |
| September - October 2024       | Heather DiGiacomo       | heather.digiacomo@fldjj.gov | 11/13/24              |  |  |  |  |
| July - August 2024             | Heather DiGiacomo       | heather.digiacomo@fldjj.gov | 09/10/24              |  |  |  |  |
| May - June 2024                | Heather DiGiacomo       | heather.digiacomo@fldjj.gov | 07/11/24              |  |  |  |  |
| March - April 2024             | Heather DiGiacomo       | heather.digiacomo@fldjj.gov | 05/14/24              |  |  |  |  |
| January - February 2024        | Heather DiGiacomo       | heather.digiacomo@fldjj.gov | 03/11/24              |  |  |  |  |

