



Florida Department of
TRANSPORTATION



Work Program Integration Initiative (WPII)

Florida PALM Executive Steering Committee Meeting
February 27, 2019



Florida Department of Transportation

Agenda



- **Overview of WP II**
- **The Solution**
- **Accomplishments**
- **Current Focus**
- **Project Timeline**
- **Keys to Success**
- **Wrap Up**

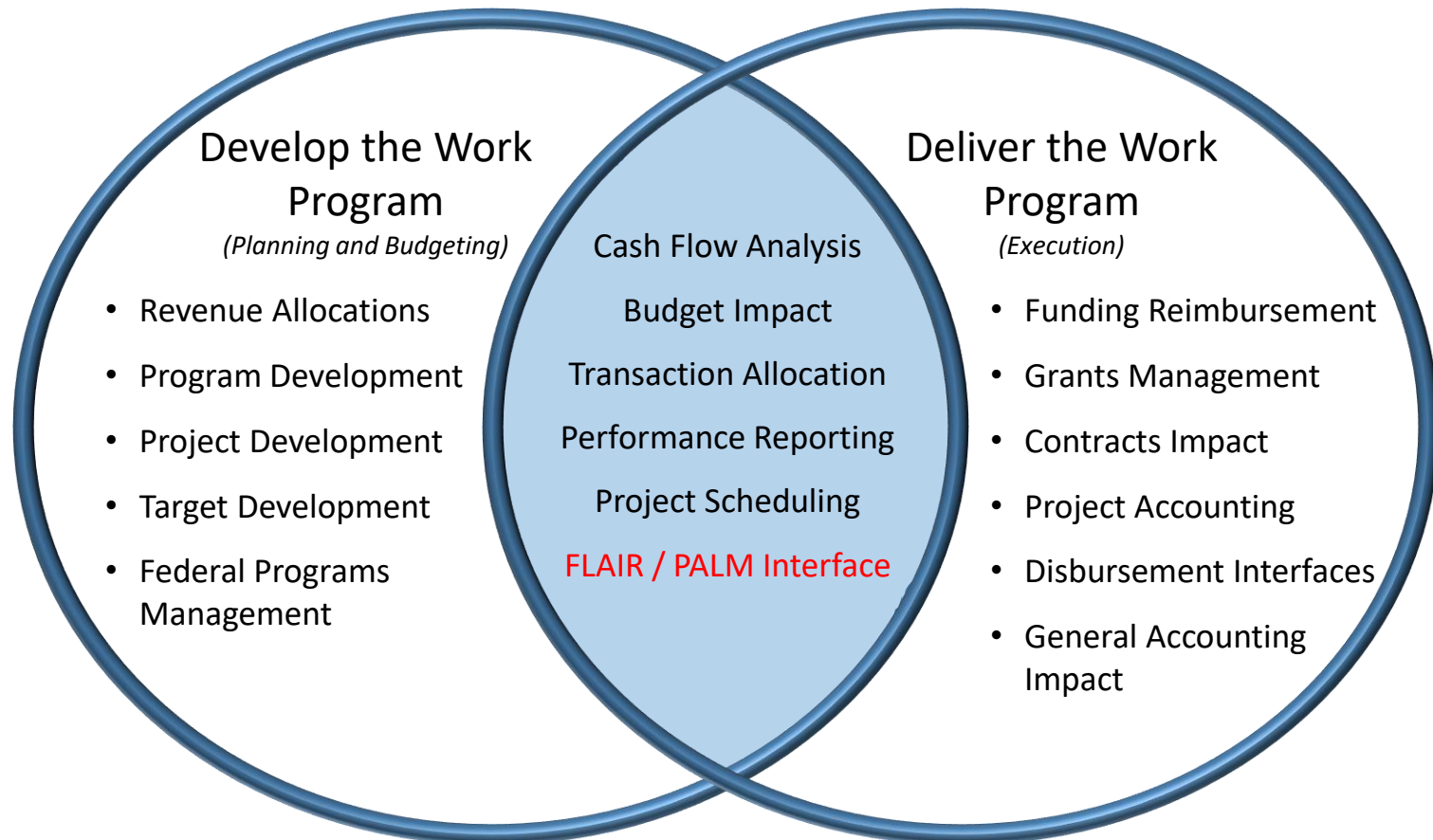
What is WPPII?



Project Vision: The Work Program Integration Initiative (WPPII) is a five-year project to **Re-engineer Work Program business processes** and **leverage new technology** to improve the way revenue is converted into infrastructure by the Florida Department of Transportation.

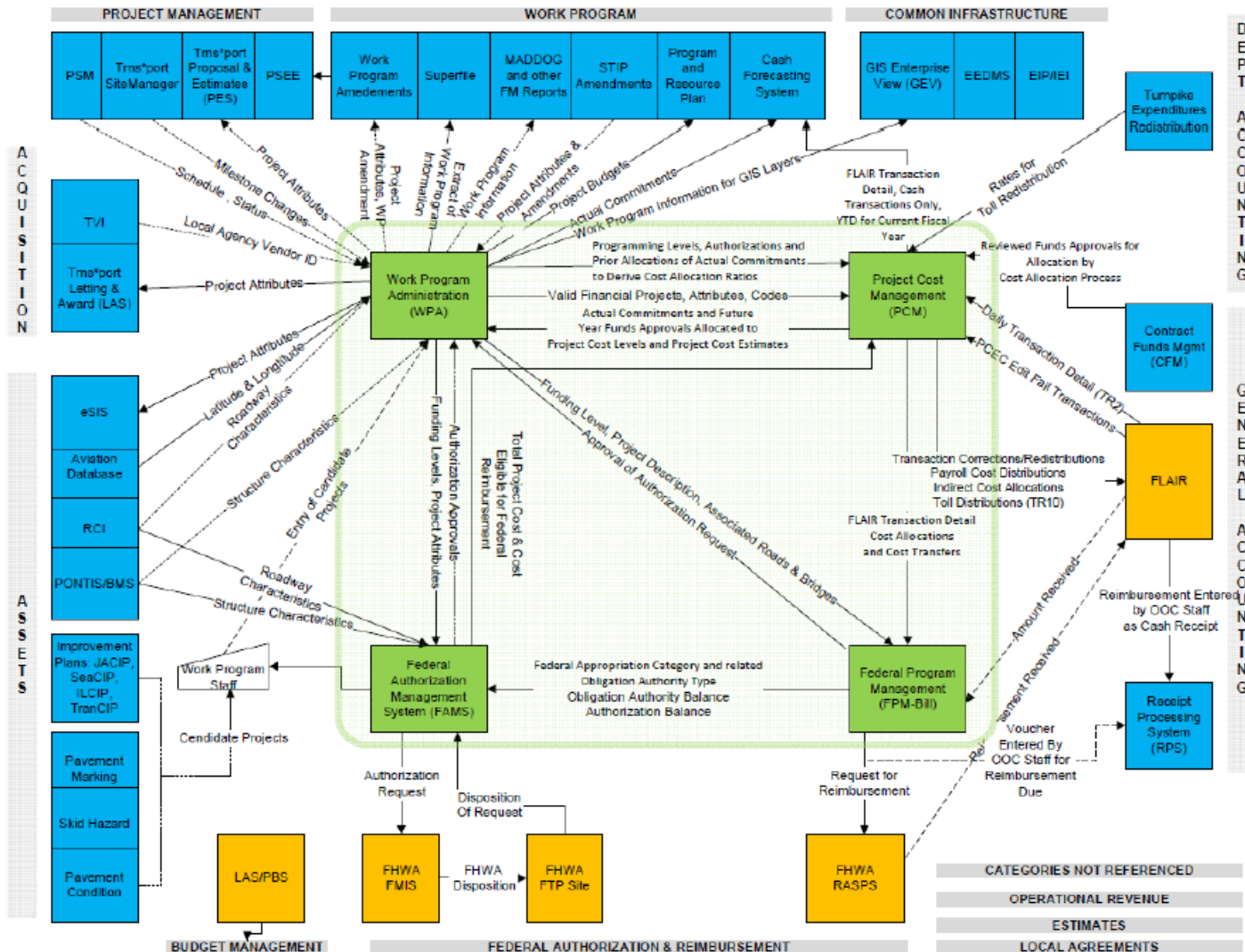
Objective and Scope

The project will reduce the risk associated with failure of aging technology in FDOT's Financial Management (FM) system used to develop and deliver the five-year \$40 billion Work Program and manage \$11 billion of outstanding commitments.

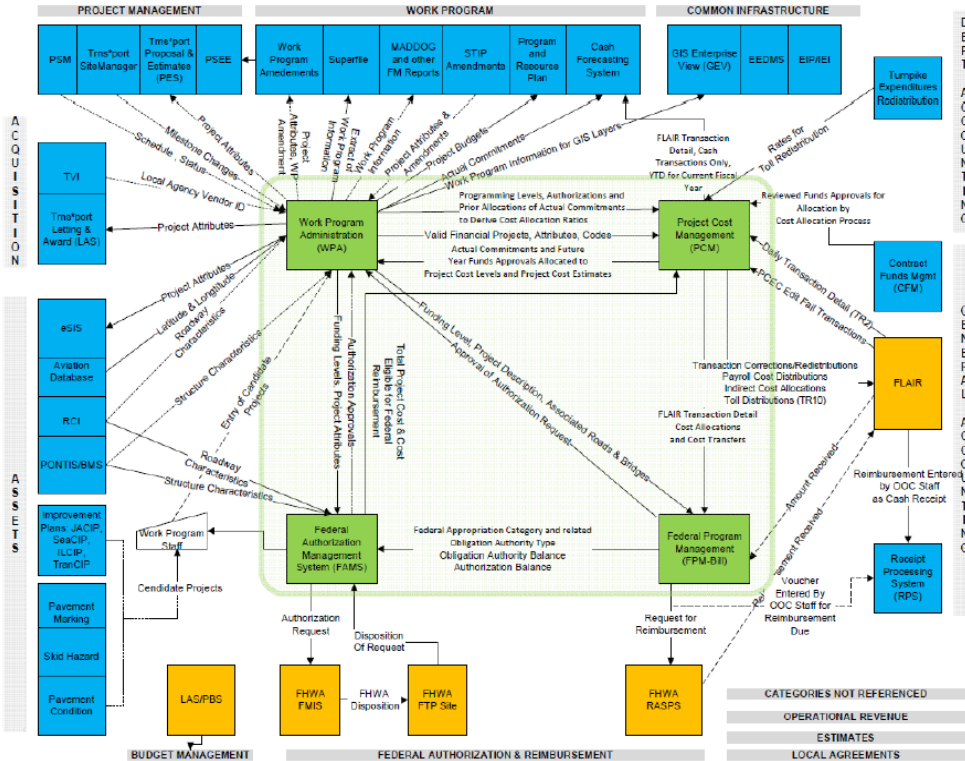
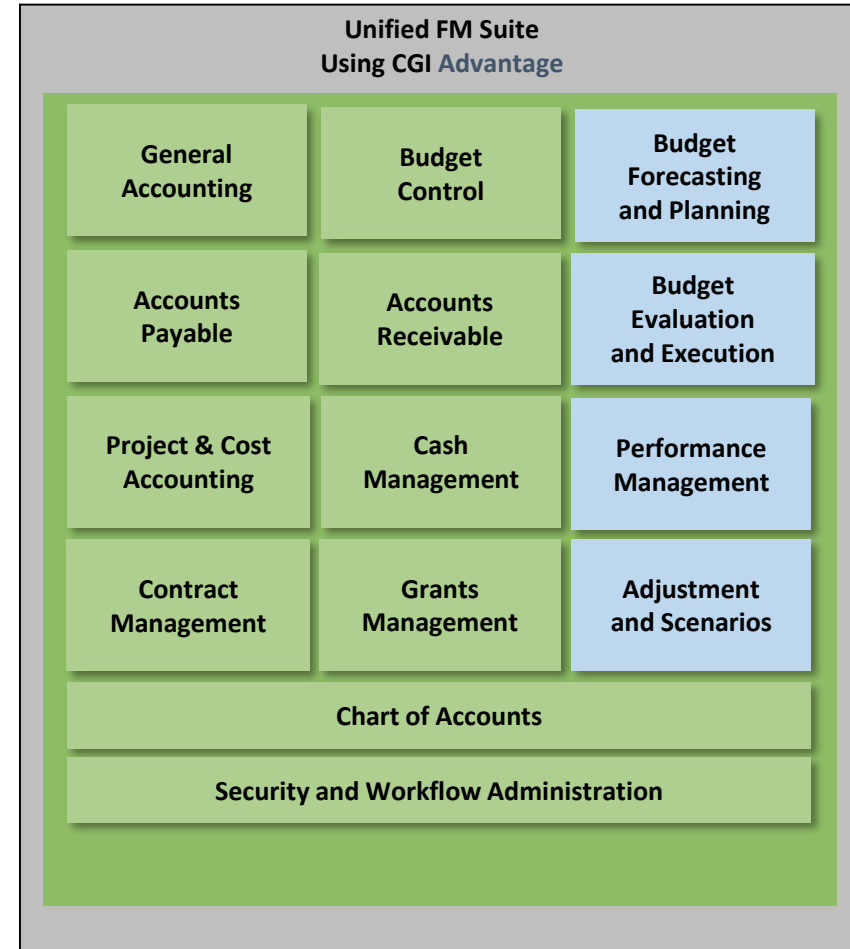


Enterprise Modernization Effort

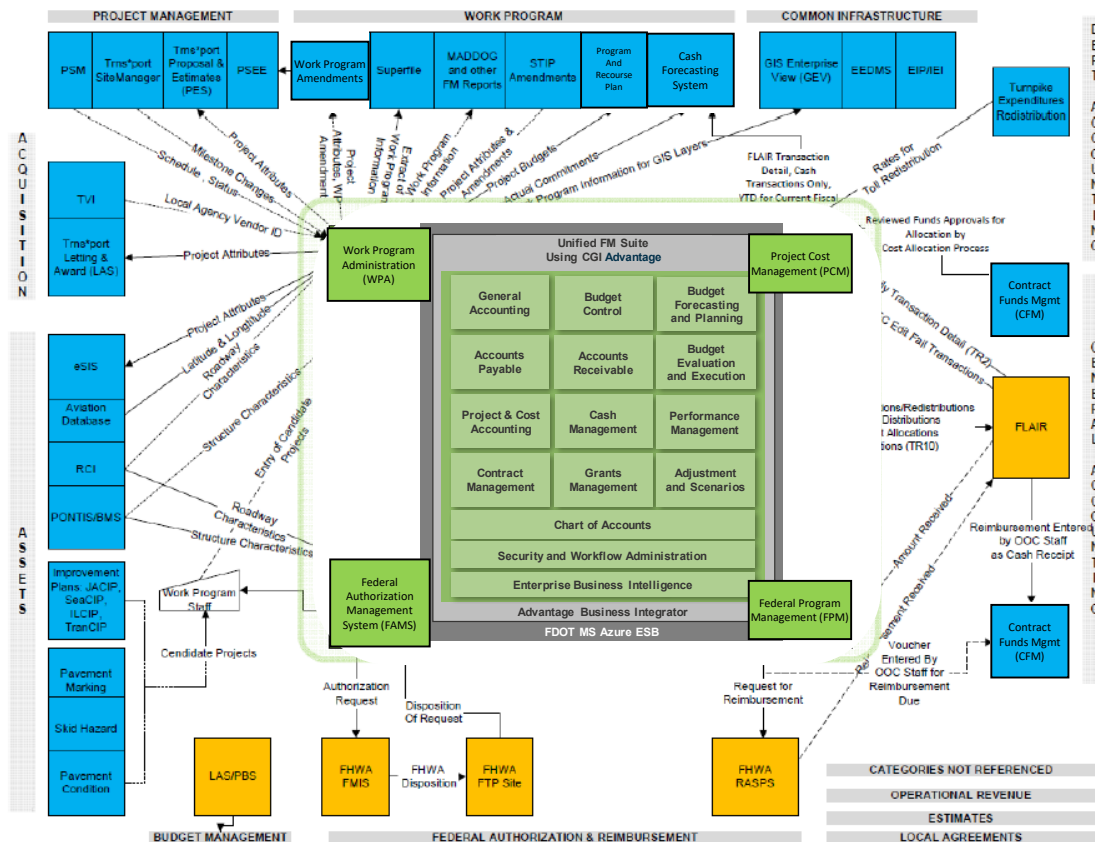
Current Environment



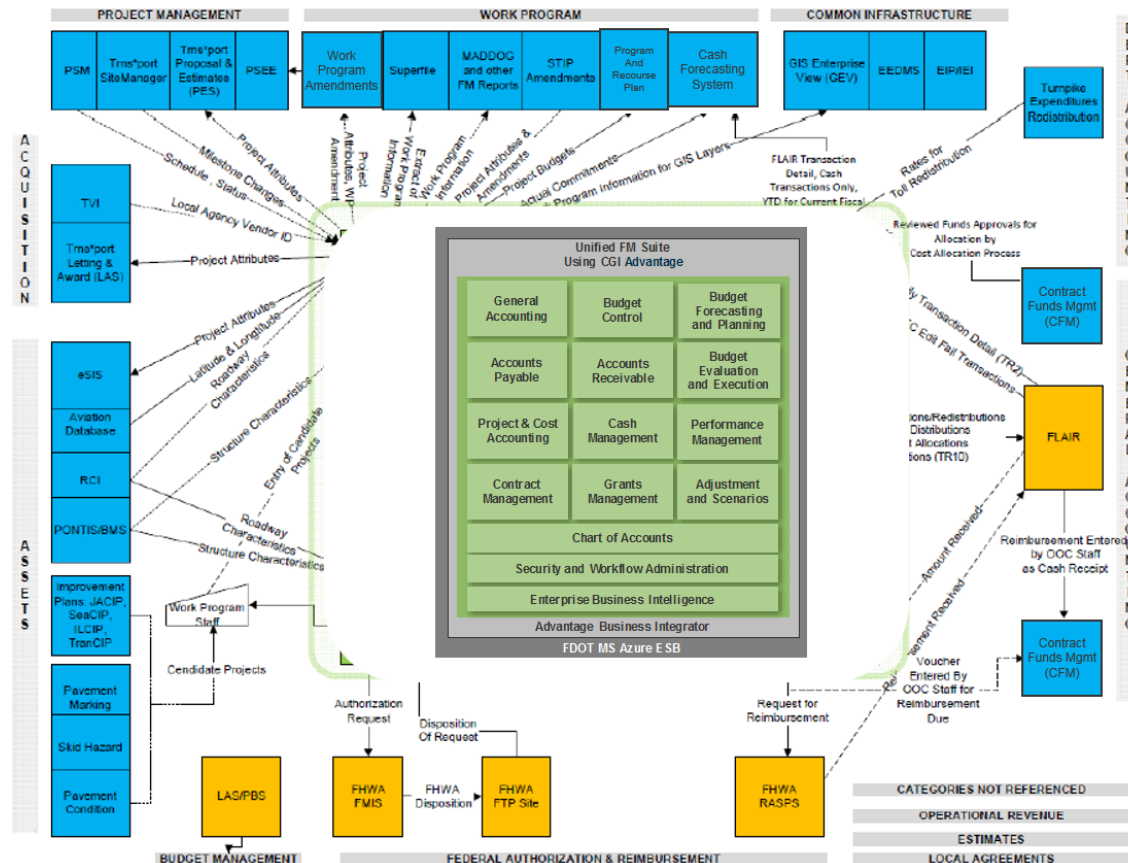
The WPPII Solution



High-Level Solution Mapping



High-Level Solution Mapping



We Have Made Significant Progress



FDOT COMMITMENT

Ensured clear Executive Sponsor support for the project and have the necessary dedicated resources on the project team.



CURRENT STATE

Established a comprehensive understanding of current business processes, their interdependencies, and key areas for improvement in the future state.



FUTURE STATE

Established processes and tools for designing, capturing, and then communicating our desired future state.



EVALUATION CRITERIA

Identified FDOT's critical and unique characteristics and functions used to evaluate potential tools and system implementers .



FUNDING

Secured funding through a Legislative Budget Request (LBR) in 2013 and continued to secure funding through FY 18/19.

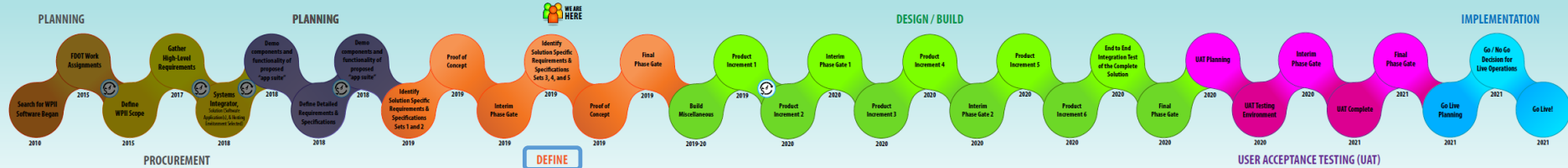


PROCUREMENT

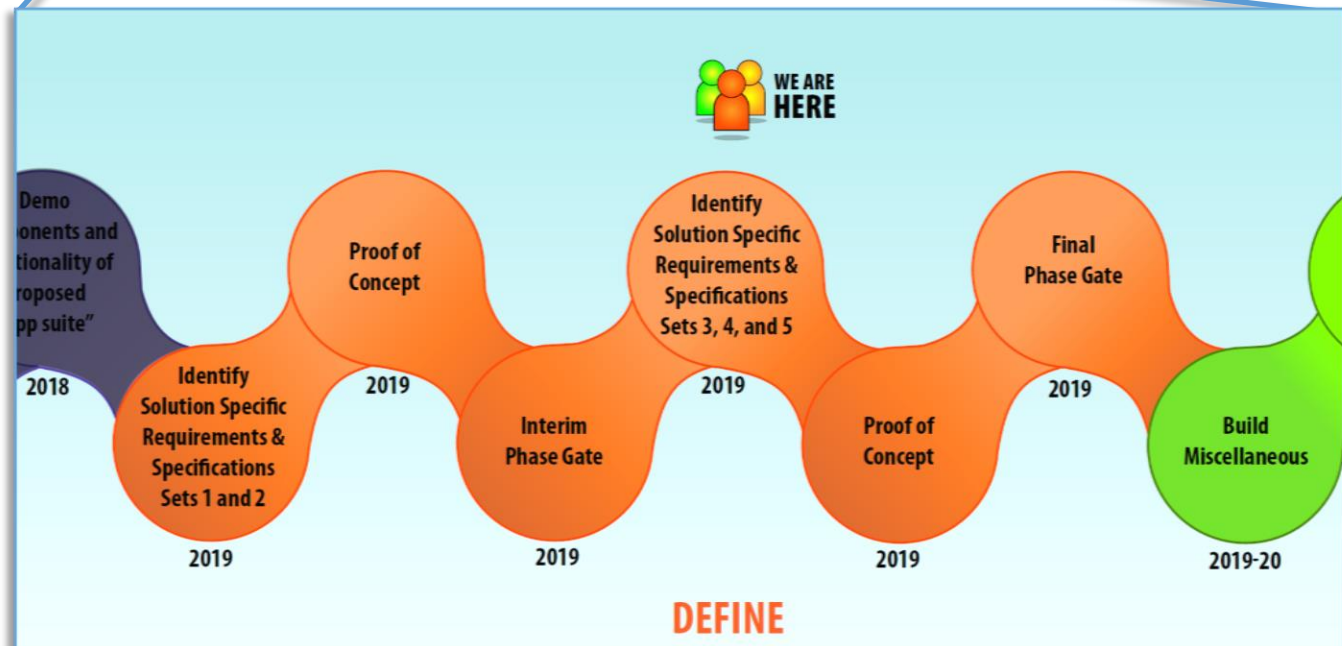
Selected and executed a contract with CGI as the Systems Integrator.

Journey Map

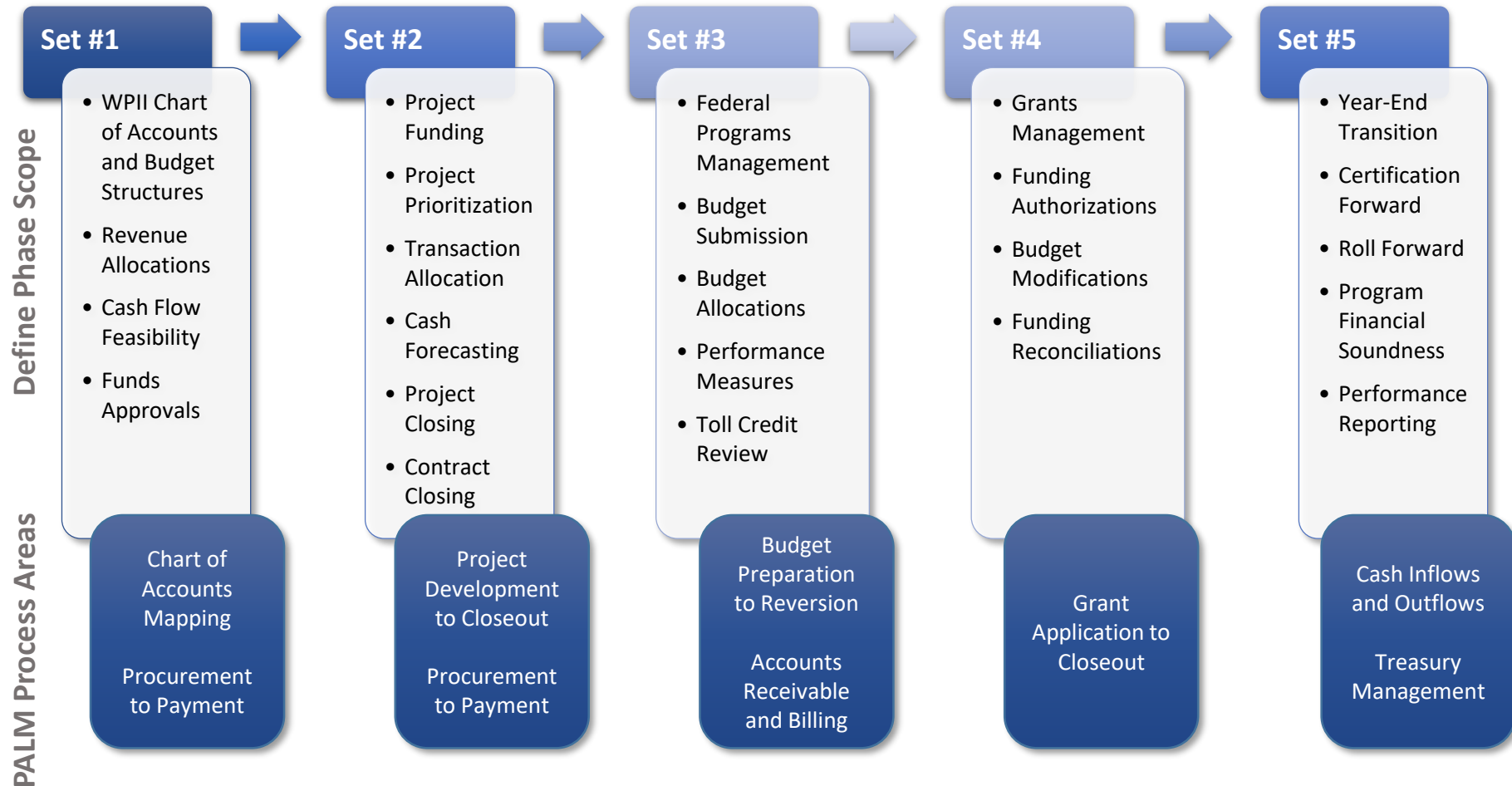
WORK PROGRAM INTEGRATION INITIATIVE JOURNEYMAP



- WPII began in 2010
- Completed procurement in 2018, and project kicked-off with CGI in Fall 2018
- Planning Phase completed earlier this month; Define Phase will complete in July 2019
- Expected Go-Live on July 1, 2021

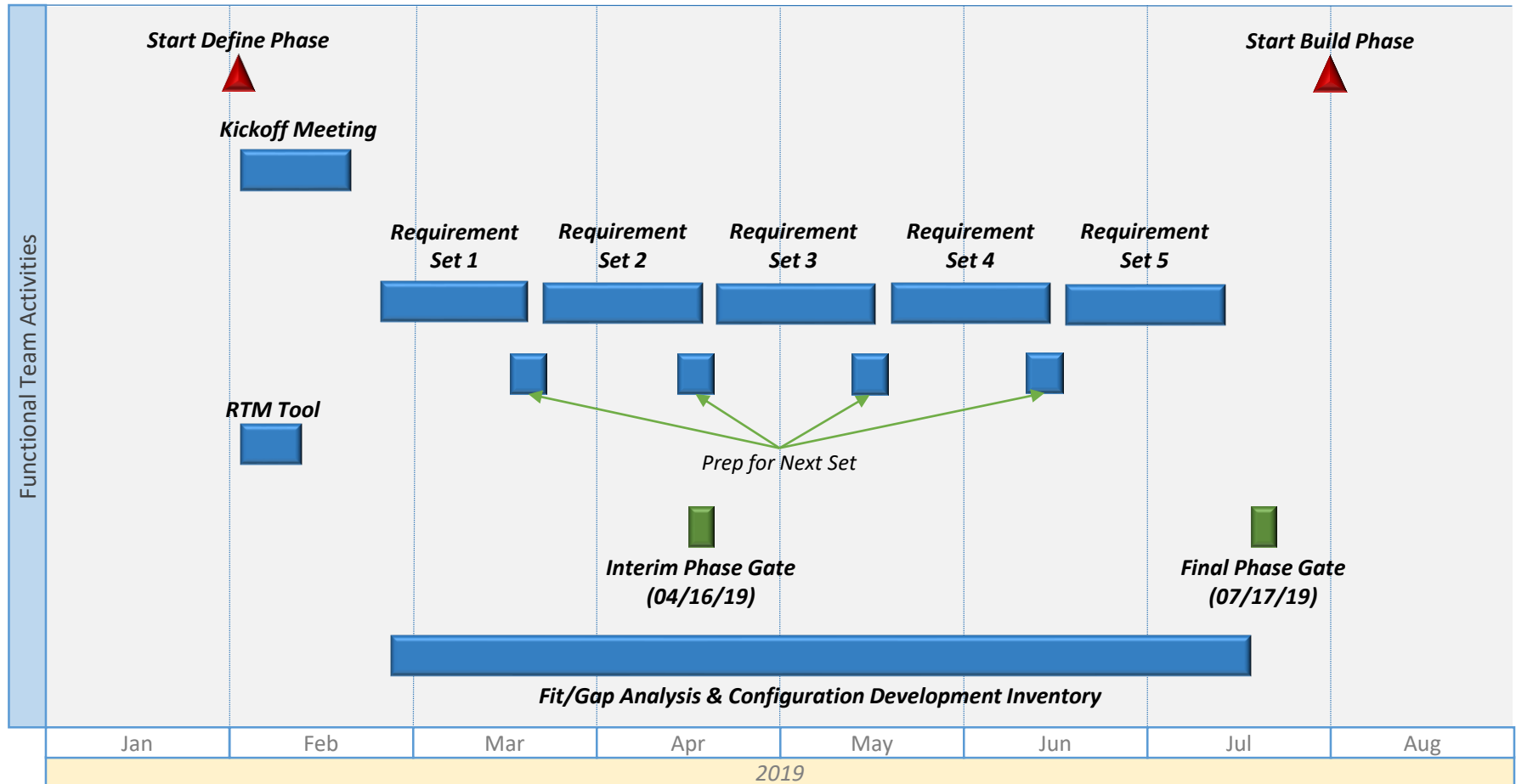


WPPI & PALM Design Touchpoints



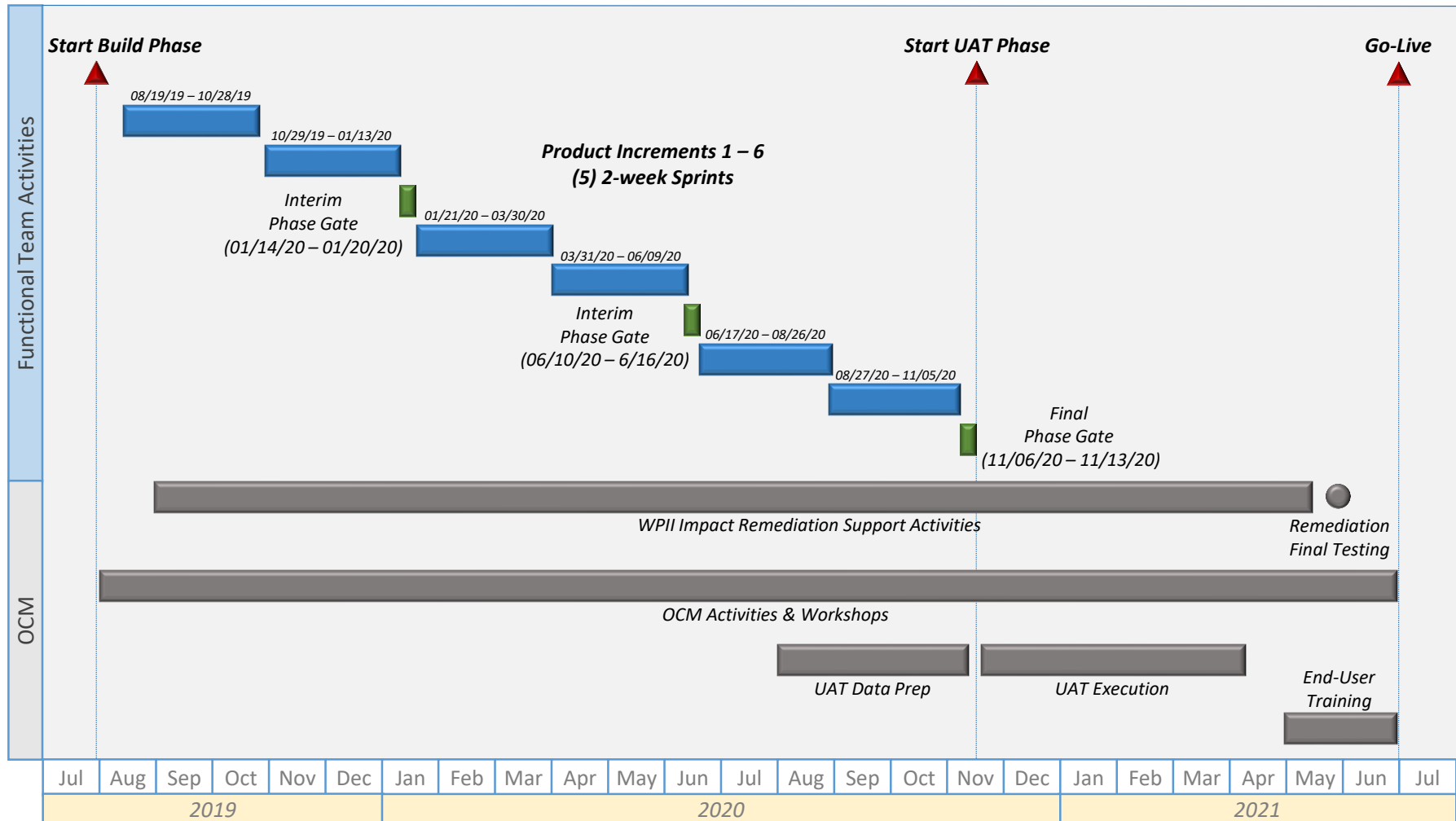
Project Timeline

Define Phase Timeline



Project Timeline

Build Phase to Go-Live Timeline



Keys to Success



PROCESS AND TECHNOLOGY ALIGNMENT

We must thoughtfully evaluate our business processes and configure the solution to help us effectively and efficiently deliver the Work Program.



TIME HORIZON

Will we be able to implement the new processes and the suite of solutions before we lose our institutional knowledge?



ORGANIZATIONAL CHANGE MANAGEMENT

This change is transformational, not incremental. The people impacted and the level of change is huge. Managing that change requires complete and systematic commitment.



FLORIDA PALM / WP II PROJECT COLLABORATION

For this project to continue to fruition, we have to continue to collaborate with our partners on the Florida PALM Project.



EXPERT ENGAGEMENT

For the project to be successful, we must get buy-in from subject matter experts throughout the Department – especially districts and Turnpike Enterprise.

- Complete the Define Phase
  - Conduct the Requirement Set Sprint Sessions
  - Continue Familiarization Sessions for the Advantage Product
  - Review Results of the Fit-Gap Analysis
  - Baseline Detail Requirements
  - Maintain Requirements Traceability Matrix
- Engage the Management Steering Team
  - Manage Eleven Major Deliverables
  - Conduct Phase Gates: Go/No-Go Decisions
- Execute Organization Change Management Plan

Questions?

For More Information:

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