



Florida Department of  
**TRANSPORTATION**



# Work Program Integration Initiative (WPII)

Florida PALM Executive Steering Committee Meeting  
February 27, 2019



Florida Department of Transportation

# Agenda



- **Overview of WPPI**
- **The Solution**
- **Accomplishments**
- **Current Focus**
- **Project Timeline**
- **Keys to Success**
- **Wrap Up**

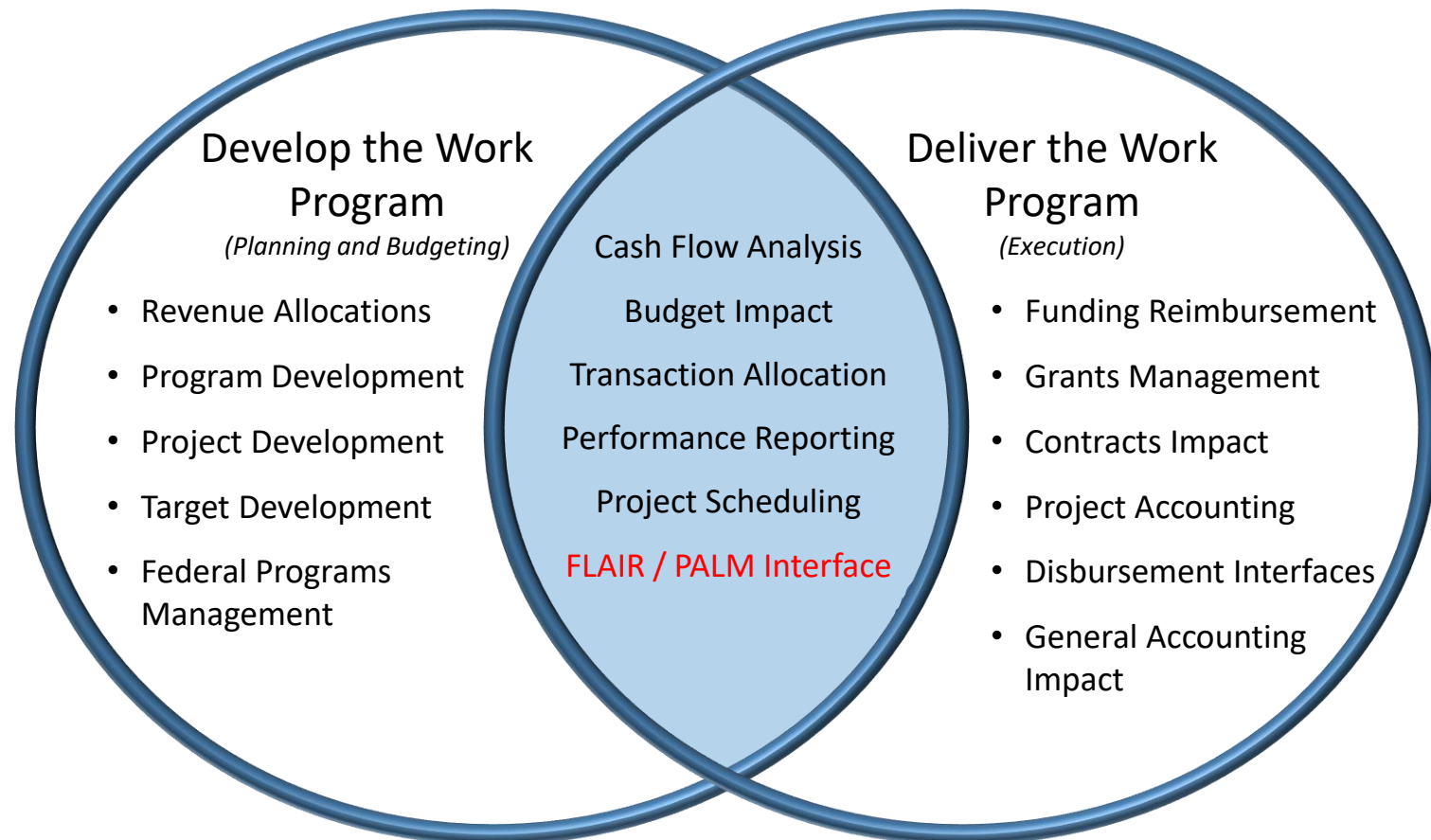
# What is WPPII?



*Project Vision:* The Work Program Integration Initiative (WPPII) is a five-year project to **Re-engineer Work Program business processes** and **leverage new technology** to improve the way revenue is converted into infrastructure by the Florida Department of Transportation.

# Objective and Scope

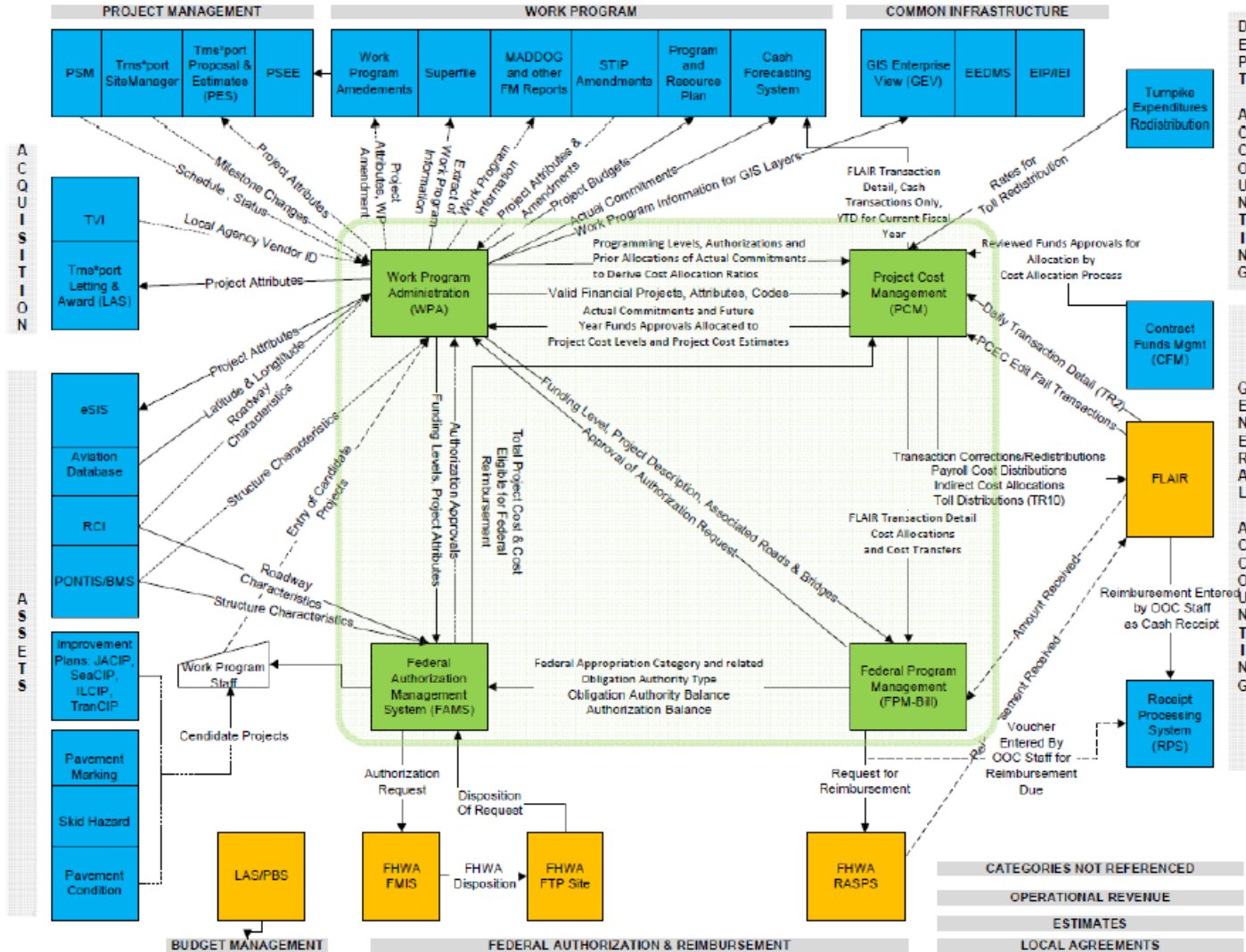
The project will reduce the risk associated with failure of aging technology in FDOT's Financial Management (FM) system used to develop and deliver the five-year \$40 billion Work Program and manage \$11 billion of outstanding commitments.



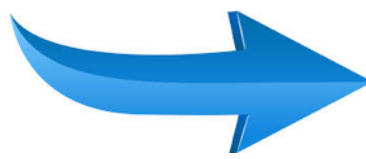
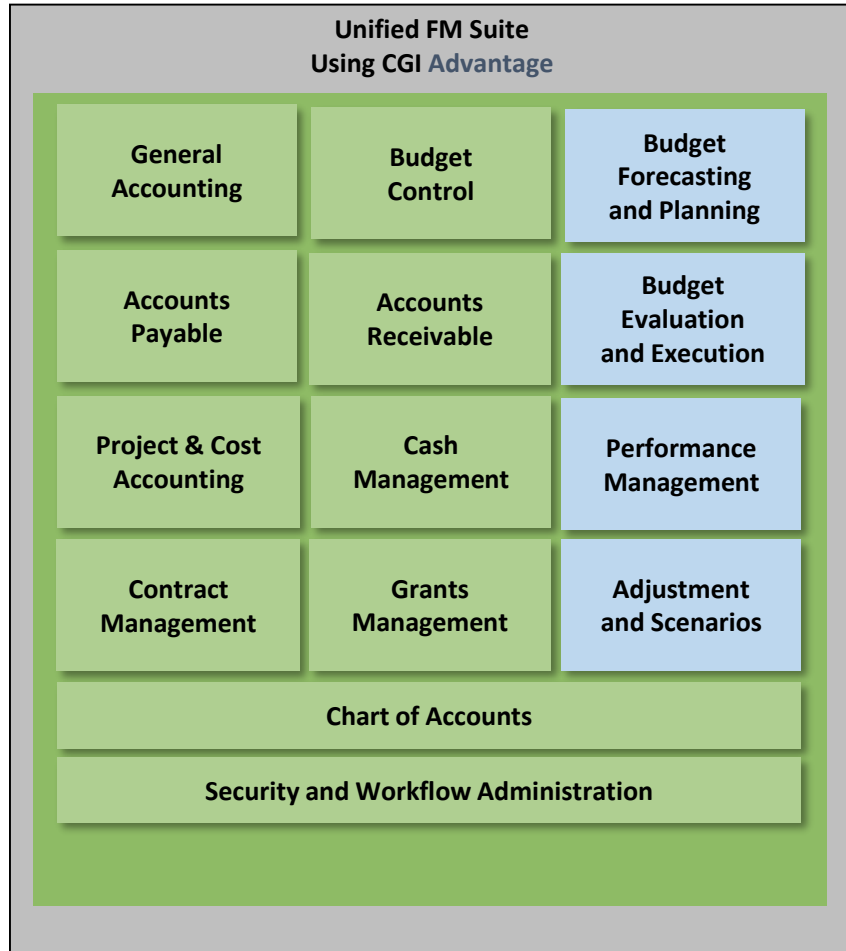
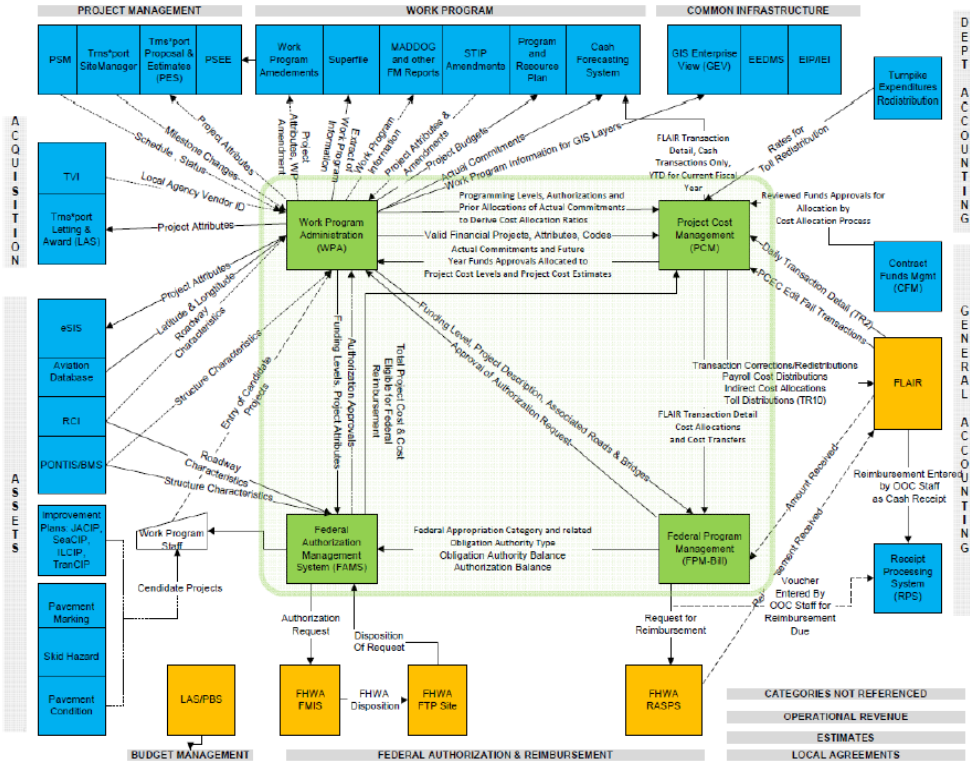
# Enterprise Modernization Effort



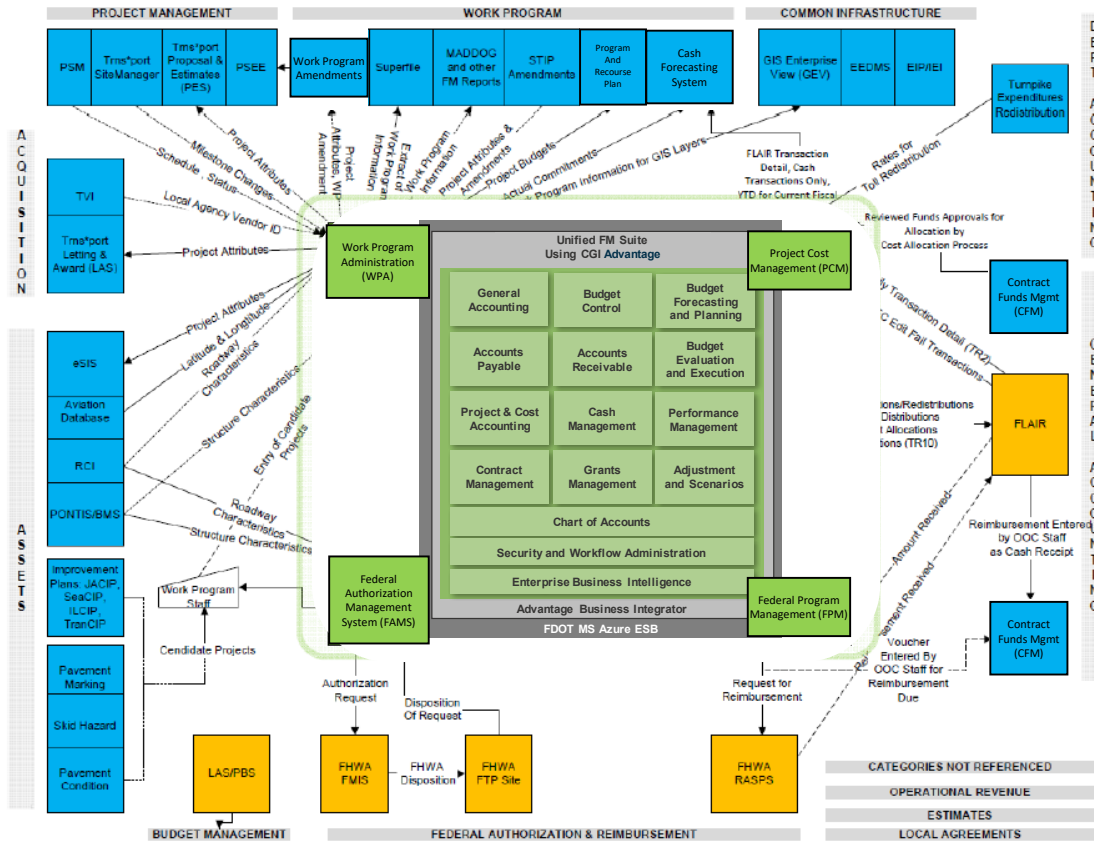
## Current Environment



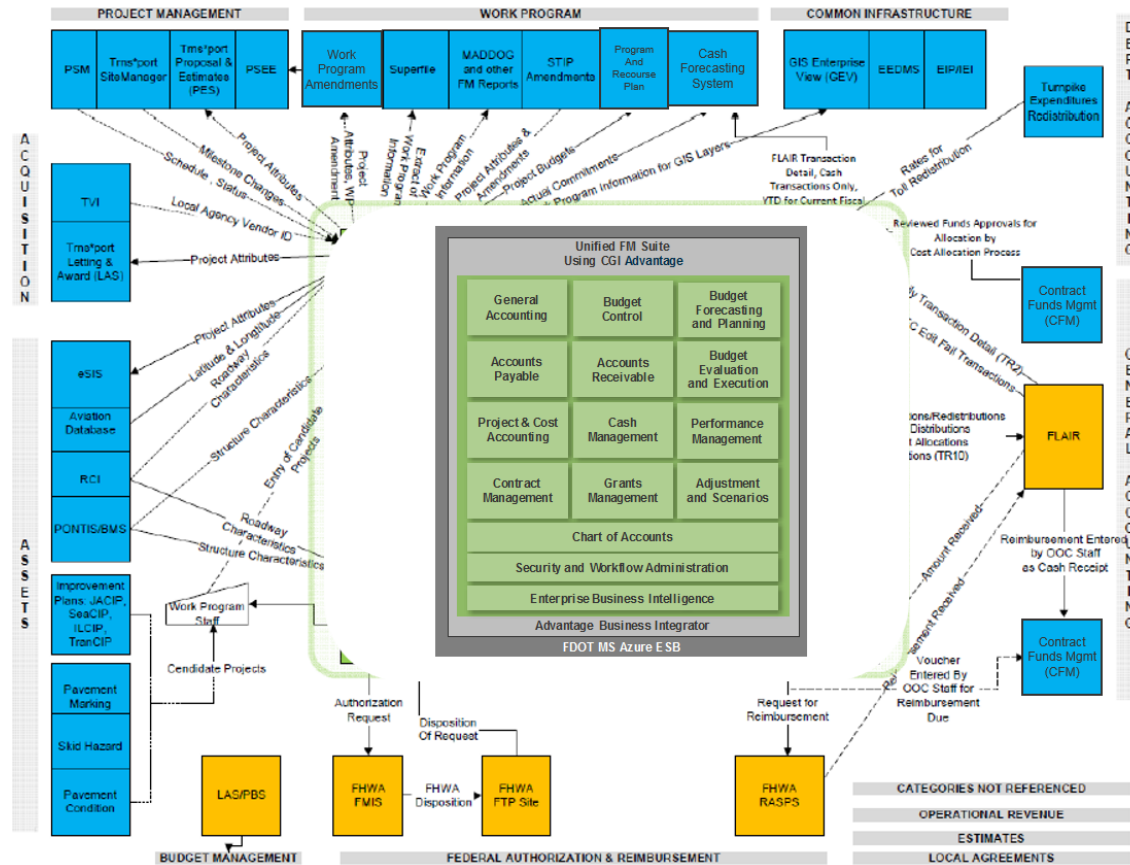
# The WP II Solution



# High-Level Solution Mapping



# High-Level Solution Mapping





# We Have Made Significant Progress



## **FDOT COMMITMENT**

Ensured clear Executive Sponsor support for the project and have the necessary dedicated resources on the project team.



## **CURRENT STATE**

Established a comprehensive understanding of current business processes, their interdependencies, and key areas for improvement in the future state.



## **FUTURE STATE**

Established processes and tools for designing, capturing, and then communicating our desired future state.



## **EVALUATION CRITERIA**

Identified FDOT's critical and unique characteristics and functions used to evaluate potential tools and system implementers .



## **FUNDING**

Secured funding through a Legislative Budget Request (LBR) in 2013 and continued to secure funding through FY 18/19.

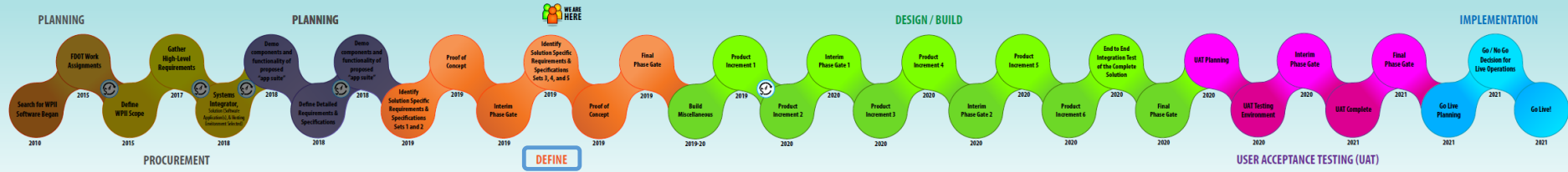


## **PROCUREMENT**

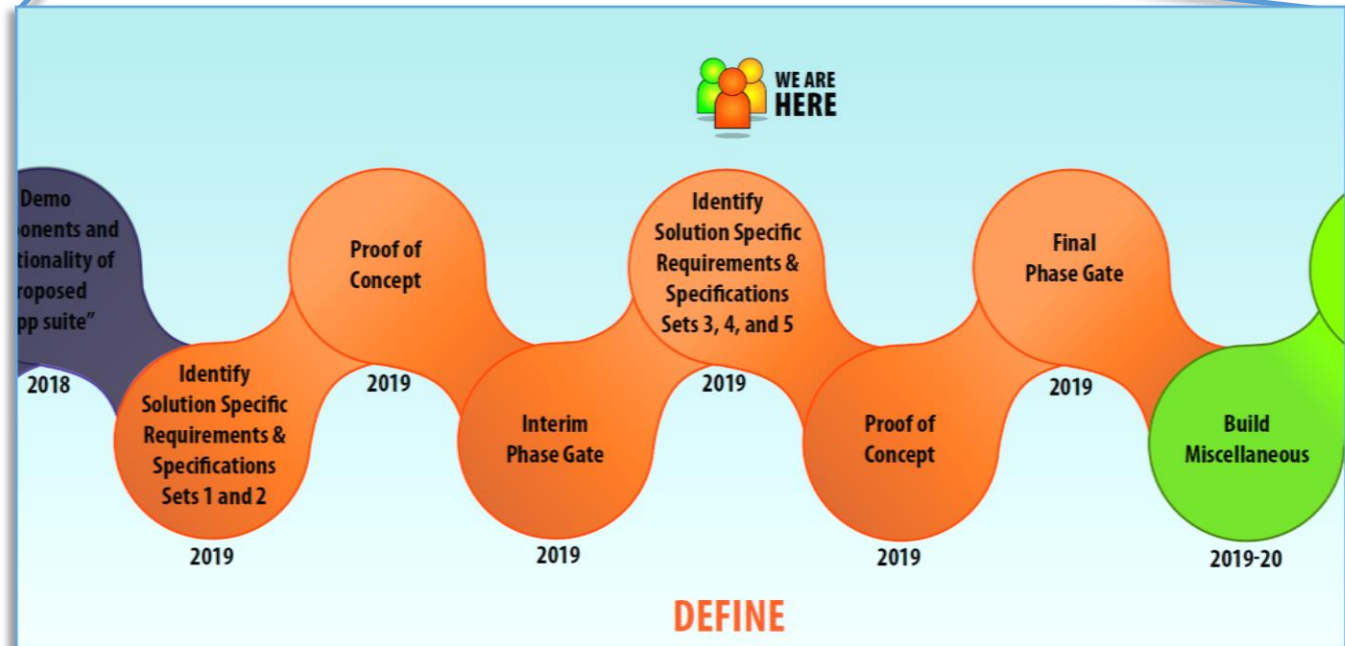
Selected and executed a contract with CGI as the Systems Integrator.

# Journey Map

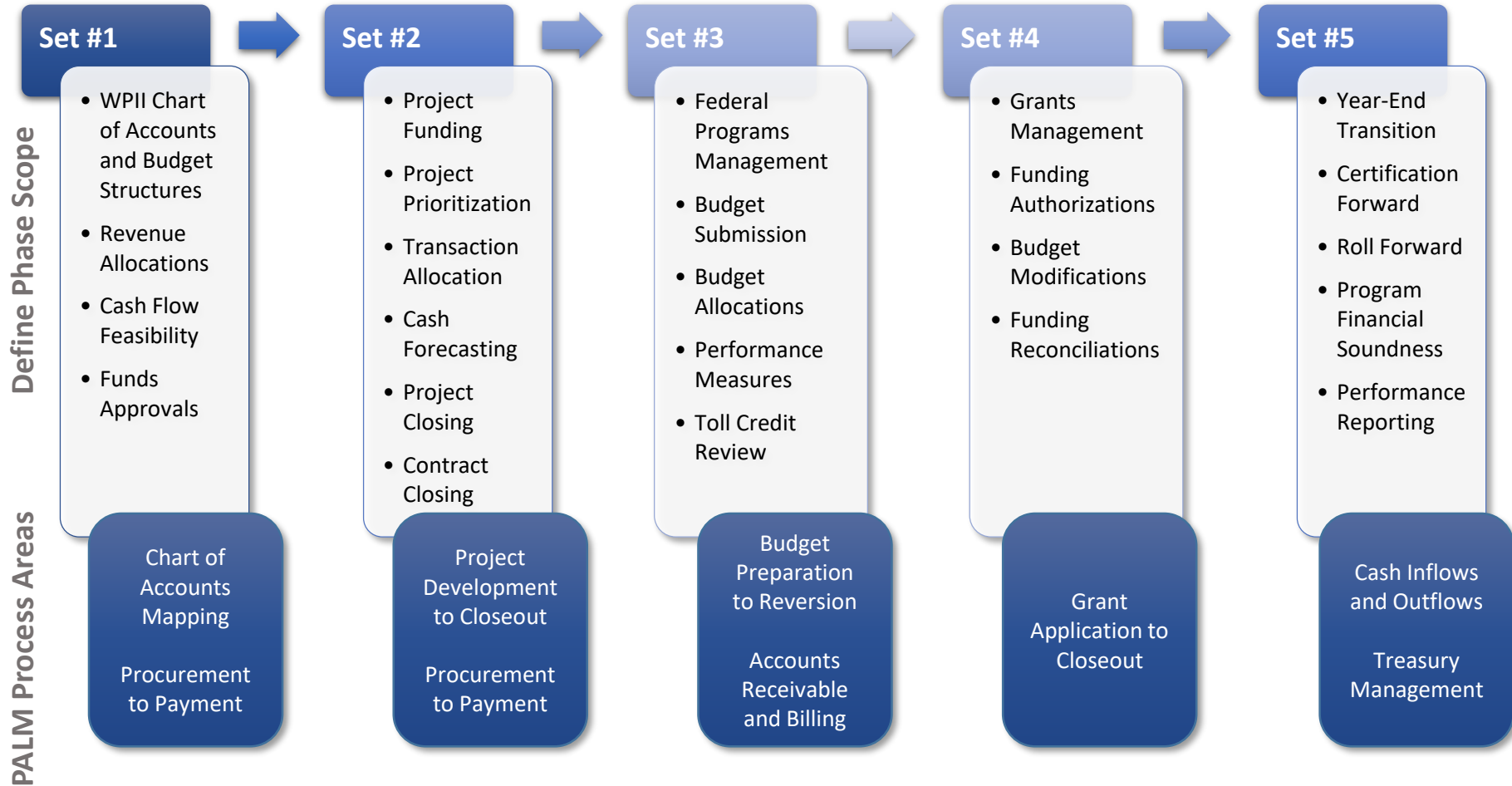
## WORK PROGRAM INTEGRATION INITIATIVE JOURNEYMAP



- WPII began in 2010
- Completed procurement in 2018, and project kicked-off with CGI in Fall 2018
- Planning Phase completed earlier this month; Define Phase will complete in July 2019
- Expected Go-Live on July 1, 2021

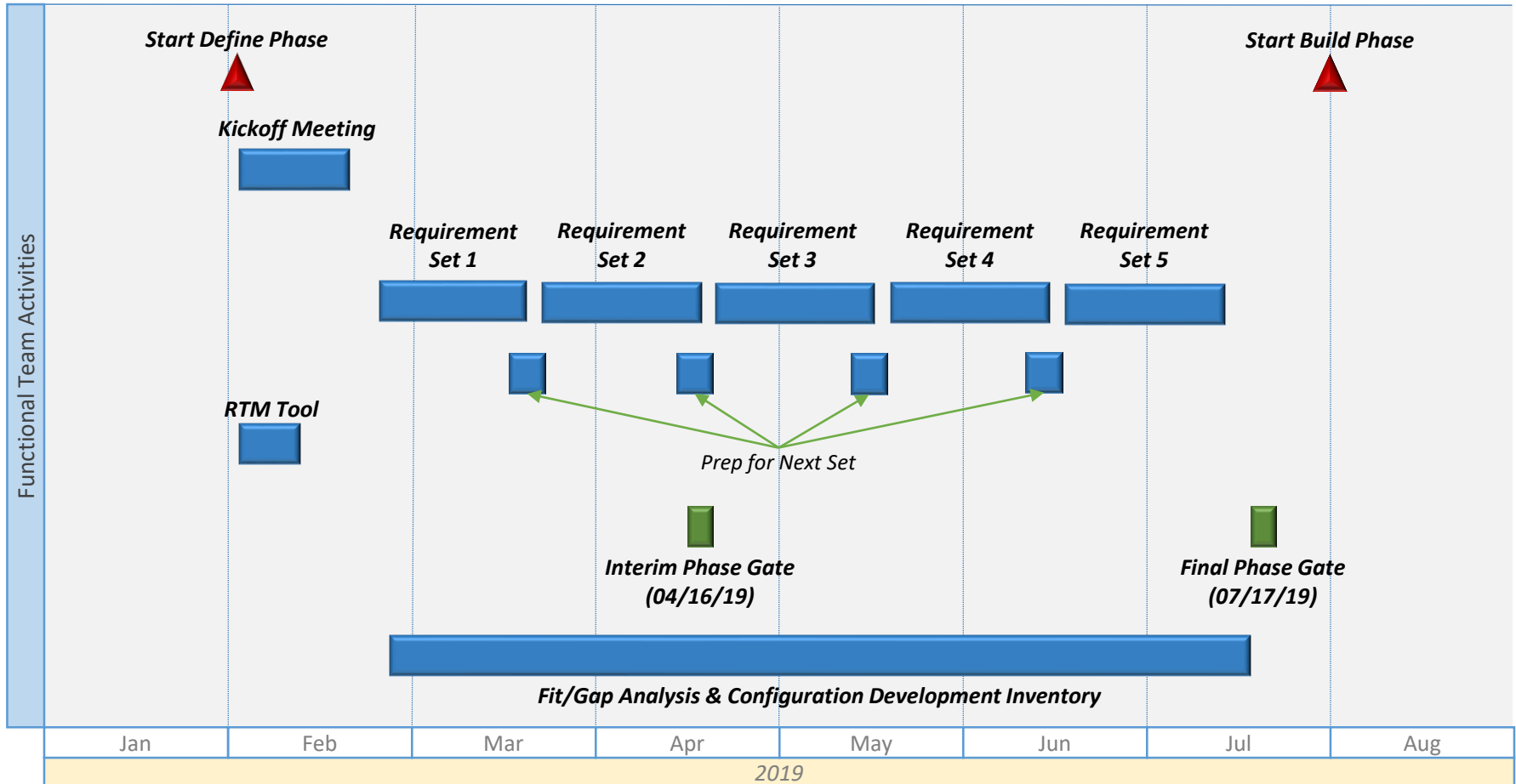


# WPPI & PALM Design Touchpoints



# Project Timeline

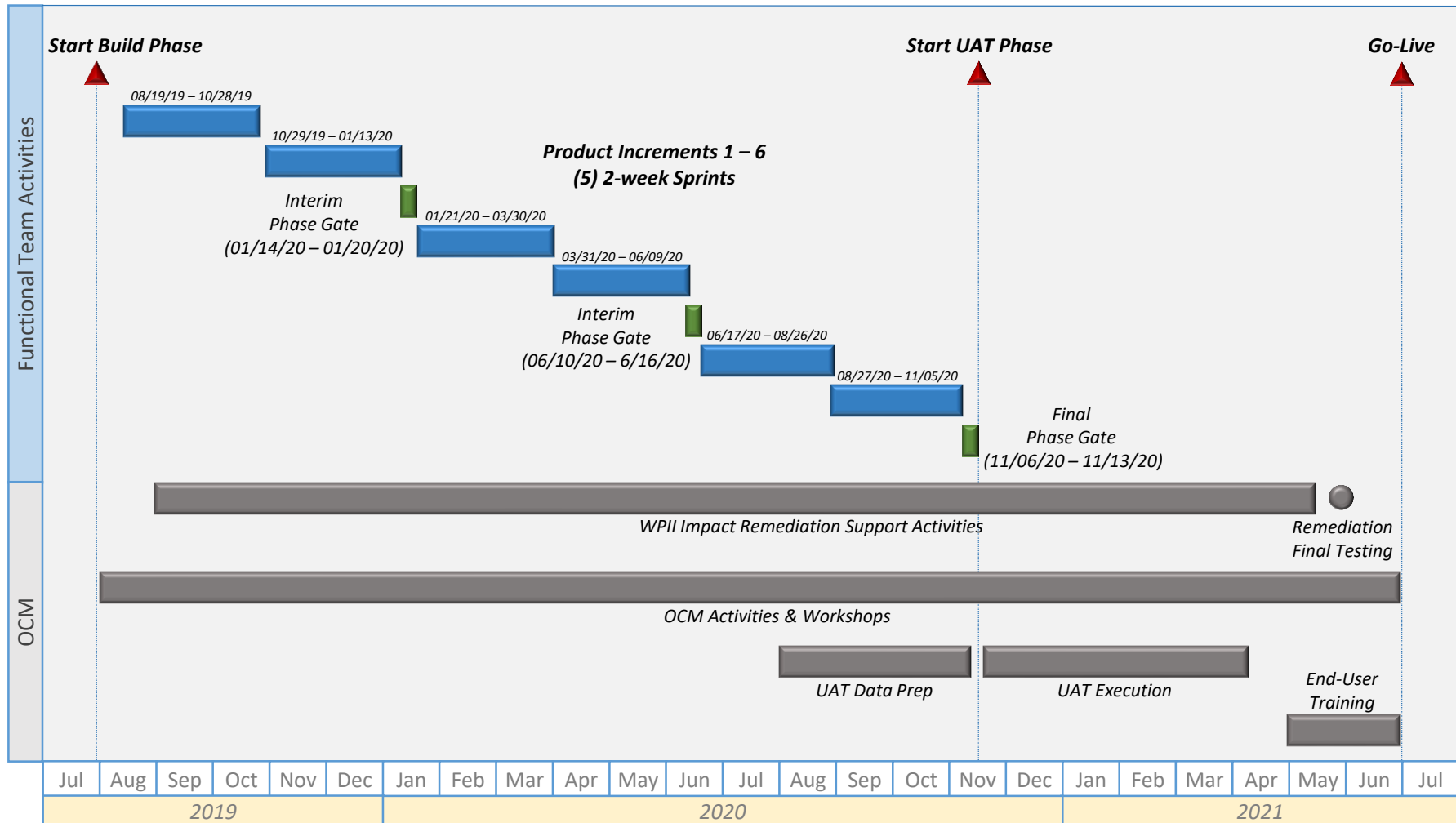
## Define Phase Timeline



# Project Timeline



## Build Phase to Go-Live Timeline



# Keys to Success



## **PROCESS AND TECHNOLOGY ALIGNMENT**

We must thoughtfully evaluate our business processes and configure the solution to help us effectively and efficiently deliver the Work Program.



## **TIME HORIZON**

Will we be able to implement the new processes and the suite of solutions before we lose our institutional knowledge?



## **ORGANIZATIONAL CHANGE MANAGEMENT**

This change is transformational, not incremental. The people impacted and the level of change is huge. Managing that change requires complete and systematic commitment.



## **FLORIDA PALM / WP11 PROJECT COLLABORATION**

For this project to continue to fruition, we have to continue to collaborate with our partners on the Florida PALM Project.



## **EXPERT ENGAGEMENT**

For the project to be successful, we must get buy-in from subject matter experts throughout the Department – especially districts and Turnpike Enterprise.

- Complete the Define Phase
  - Conduct the Requirement Set Sprint Sessions
  - Continue Familiarization Sessions for the Advantage Product
  - Review Results of the Fit-Gap Analysis
  - Baseline Detail Requirements
  - Maintain Requirements Traceability Matrix
  
- Engage the Management Steering Team
  - Manage Eleven Major Deliverables
  - Conduct Phase Gates: Go/No-Go Decisions
  
- Execute Organization Change Management Plan

## Questions?

For More Information:

Robin Naitove – Management Steering Team

[robin.naitove@dot.state.fl.us](mailto:robin.naitove@dot.state.fl.us)

Lisa Evans – Functional Coordinator

[lisa.evans@dot.state.fl.us](mailto:lisa.evans@dot.state.fl.us)