# Florida PALM

Planning, Accounting, and Ledger Management





### **EXECUTIVE STEERING COMMITTEE**

DEPARTMENT OF FINANCIAL SERVICES
AUGUST 27, 2025





### **ADMINISTRATIVE**

JULIAN GOTREAUX





#### **Administrative**

#### **Budget**

#### **FY 2025-2026 Spend Plan Summary as of July 31, 2025**

Category	Projected FYTD	Incurred FYTD	Released FYTD	Release Remaining
FLAIR System Replacement	\$4,631,851	\$2,445,591	\$14,015,262	\$12,679,817
SSI Implementation Services	\$2,000,000	\$0		
Facilities and Maintenance	\$34,641	\$34,641		
Production Support	\$1,534,630	\$1,521,776		
Additional Facilities	\$19,962	\$19,962		
Production Support Administration	\$41,972	\$1,177		
Oracle Software and Maintenance	\$44,166	\$17,097		
Project Administration	\$30,988	\$19,025		
ERP and OC Support Services	\$585,621	\$503,523		
QA Support Services	\$339,871	\$328,390		
Data Processing Services	\$112,138	\$0	\$112,138	\$112,138
Contingency	\$0	\$0	\$0	\$0
Salaries & Benefits	\$1,073,792	\$882,779	\$11,468,165	\$10,585,386
HR Transfer and Risk Management Insurance	\$20,837	\$0	\$41,477	\$41,477
Total:	\$5,838,618	\$3,328,370	\$25,637,042	\$23,418,848





### **Administrative Risks and Issues**

- One open issue
  - Issue 35 Failure to Begin UAT as Defined in the Schedule
- Seven open risks with a score of 6 or greater
  - Two with a score of 6
    - Risk 6 Execution of contracts and procurement activity outside of the Project
    - Risk 11 Delays in or extended duration of interface testing with Enterprise Partners
  - Five with a score of 9
    - Risk 1 Insufficient staffing or delays in onboarding
    - Risk 2 External stakeholders and agencies expectations
    - Risk 4 Agency engagement
    - Risk 5 Timing and efficiency of information sharing
    - Risk 13 Data Warehouse/Business Intelligence (DW/BI) Data Readiness for UAT





### **Administrative Schedule – Critical Milestones**

#### SG3 – Ready to Begin UAT July 30, 2025 Design and Build are complete; Contractor System Test is at least 90% complete; or as mutually agreed to based on ESC direction; and the UAT environment is ready for testing. Excludes PCRs and other work that are mutually agreed to have a different timeline Status Status Critical Path Item Critical Path Item Trend Trend (Due Date) (Due Date) Accepted Accepted D647 – Establish DW/BI Environments D649 - Build - Segment III (05/10/2024) (03/31/2025) Accepted Accepted D648 - Build Segment II D651 – Mock Conversion I (07/24/2024) (05/09/2025) Complete Accepted Environment Builds – Mock Conversion Test Environment D655 – Mock Conversion II (System Test) (08/26/2024) (06/10/2025) Complete Accepted D668 - Build - DW/BI - Segment III WP405 - Security Roles Matrix (06/16/2025) (08/26/2024) Complete Accepted Environment Builds - Interface Test Environment D654 - Build - Segment IV (09/03/2024) (06/26/2025) Accepted Accepted D657 - Mock Conversion III (UAT) D650 – Solution Design – DW/BI (11/11/2024) (08/01/2025) Accepted In Progress D652 - System Test - Segment I Environment Builds – UAT Test Environments (12/26/2024) (07/28/2025) Complete Accepted D653 - Build - DW/BI - Segment I D696 - System Test - Segment III (01/03/2025) (08/06/2025) Accepted In Progress D659 - Build - DW/BI - Segment II I-WP111 - UAT Training Materials (02/24/2025) (08/07/2025) In Progress Accepted D656 - System Test - Segment II D661 - System Test - DW/BI (03/28/2025) (07/25/2025)

Completed/Accepted

On Schedule

Behind Schedule



Status as of 08/26/2025



## **Administrative Document Updates**

- Project Management Plan
  - 2.4 Project Status Reporting
    - Updated to include the Quarterly Status Report and clarify the difference between it and the Monthly Status Report
    - 10.4 Communication Channels
    - Updated to include the new quarterly status report
    - Updated Monthly Status Report descriptions



# INDEPENDENT VERIFICATION AND VALIDATION (IV&V)

CONTENT PROVIDED BY PUBLIC CONSULTING GROUP



## IV&V Update Overall Project Risk Rating Trend

- Per July Monthly Assessment Report, overall Project Risk Rating was High Risk.
- Trend is improving based on:
  - SSI Vendor is trending to meet Exit Criteria for System Testing.
  - SSI Vendor has met Exit Criteria for Mock Conversion 3.
  - SSI Vendor completed UAT Environment build tasks and smoke testing in progress (this does not include tasks for DW/BI UAT Environment build).



### IV&V Update System Testing

- ▶ Finding 22 Risk that not all System Testing Segment III Exit Criteria will be met by the SSI Vendor before the 7/30/25 ESC vote to confirm Stage Gate 3 – Ready to Begin UAT, which could result in a delay to the start of UAT.
  - As of 8/21/25, there are no unresolved Critical and High Business Criticality SIRs.
  - State QA Team needs to review 2% of Segment III Test Scripts which could expose additional SIRs. 2,873 of 2,947 (98%) of Segment III Test Scripts have been reviewed.



### **IV&V Update Mock Conversion 3**

- All files for Mock Conversion 3 have been converted.
- All Critical and High-priority SIRs for Mock Conversion 3 have been resolved.
- All Medium-priority SIRs for Mock Conversion 3 have an agreedupon disposition.
- Focus has shifted to preparing for Mock Conversion 4 in September.



### IV&V Update Interface Testing

- ▶ 181 Test Scripts executed out of 245 planned for Interface Testing Cycle 2.
  - Some Enterprise Partner Test Scripts not planned to start until September/October timeframe.
  - To date, pass rate is approximately 50%.
  - Volume of open SIRs may present potential resource constraints and may delay downstream Interface Testing efforts.
- Finding 27 Preliminary Concern that remediation of MFMP Interfaces may be delayed which could impact Interface Testing and UAT.
  - Discussion and mitigation efforts with MFMP and State teams are ongoing.
  - MFMP Interface testing remains in progress.



### **IV&V** Update

#### Data Warehouse / Business Intelligence

- Finding 23 Preliminary Concern that the current pace of System Testing DW/BI execution and defect retesting by the SSI Vendor may delay the completion of System Testing DW/BI and potentially impact the start of UAT.
  - Total of 123 Test Scripts were executed, and 21 were canceled.
  - Initial test execution is complete.
- ▶ Finding 24 Risk that the high failure rate of DW/BI Test Scripts may indicate potential quality issues related to the DW/BI environment, data, or configuration.
  - Out of the 123 Test Scripts executed, 18 (14.6%) have failed.
  - As of 8/21/25, 51 High Business Criticality SIRs remain unresolved, approximately 3 SIRs per failed Test Script.
  - This represents a one-month delay to the targeted finish date of 7/25/25.



### IV&V Update SIR Resolution

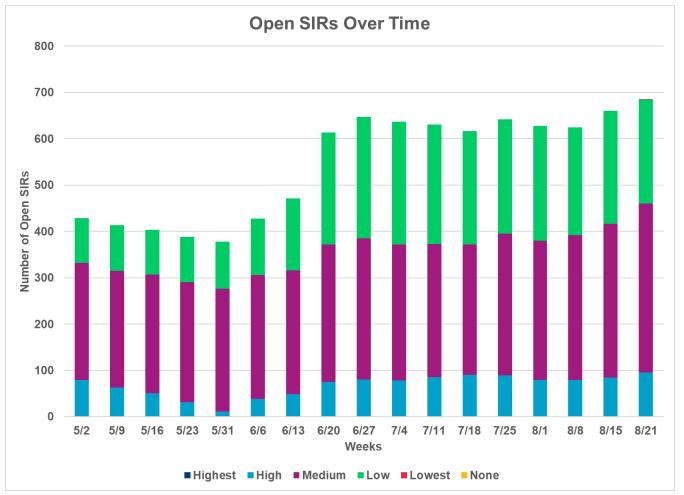
- All SIRs grouped by when in UAT the functionality needs to be available. If targeted resolution dates are not met, it can impact the agencies' ability to progress with UAT.
- As of 8/22/25, 20 SIRs did not meet the targeted resolution date of 8/22/25.
- Total of 229
   open SIRs grouped to be fixed
   for UAT Online Testing.
- 62 are High Business
   Criticality,145 are Medium, and
   42 are Low.

Resolution Group	UAT Topic	Targeted Resolution Date	High	Medium	Low	Grand Total
UAT Online - Group A	Week 1: IdP SMEs and SAMs ("Supporting Your Agency's UAT")  Week 2 & 3: Readying the System for Processing and Supporting Cash and Budget Needs	8/22	1	12	7	20
UAT Online - Group B	Week 4: Collecting Funds and Recording Revenues	8/26	3	11	7	21
UAT Online - Group C	Week 5 & 6: Paying State Supplier Obligations	9/2	4	14	5	23
UAT Online - Group D	Week 7: Processing Transactions Within and Across State Agencies	9/22	1	8	3	10
UAT Online - Group E	Week 8: Managing State Assets	9/29	2	8	0	10
UAT Online - Group F	Week 9: Working with Projects	10/6	2	1	2	5
UAT Online - Group G	Week 10: All Things Grants and Contracts	10/13	1	1	2	4
UAT Online - Group H	Week 11: Month-End Closing	10/27	0	1	2	3
UAT Online - Group Other	Miscellaneous	case by case	1	0	3	4
UAT Online - Group DW/BI	Date Warehouse Reports	None	28	15	6	49
UAT Online - Self Service DW/BI	Self Service Reports	None	0	47	1	48
Resolution Group Assignment Pending	Pending	None	19	27	4	50
Grand Total			62	145	42	249



## IV&V Update SIRs Opened Over Time

- Number of High-priority SIRs has remained consistent at approximately 16% of total SIRs opened.
- Trend shows number of open Medium and Low-priority SIRs is increasing.
- Increasing number of Mediumpriority SIRs could pose a risk to the stability of Florida PALM during UAT and create Development staffing constraints between supporting UAT and SIR resolution.





### **IV&V** Update

#### **Project Management**

- ▶ The Florida PALM Project Schedule had 211 Delayed Tasks as of 8/20/25.
  - Represents an increase of 25 Delayed Tasks since the end of July.
  - Top 3 areas include:
    - I-WP111 UAT Training Materials with 50 Delayed Tasks
    - I-WP112 End User Manual with 15 Delayed Tasks
    - State Team Testing Tasks with 42 Delayed Tasks
    - Delays due to SSI Vendor delays in providing needed information
  - The Stage Gate 3 Milestone was missed due to a few key tasks for Mock Conversion
     3, DW/BI, and UAT Environment build activities being delayed.
- Finding 25 Preliminary concern that the SSI Vendor is not accurately reflecting the Florida PALM Project status in ESC presentations has been closed.



## IV&V Update Agency Readiness

- Florida PALM IV&V touchpoints with agencies are focusing on what they are doing to improve their confidence for UAT while waiting on confirmation for a new start date.
- Agencies are participating in the Collaborative Risk Management Committee to strengthen Risk and Issue oversight through shared expertise, accountability, and transparent communication.



### IMPLEMENTATION ACTIVITIES

STACEY TERRY



## **Implementation Activities Stage Gate 3 Status**

#	Stage Gate	Purpose	Criteria
3		to begin UAT	Design and Build are complete; Contractor System Test is at least 90% complete; or as mutually agreed to based on ESC direction; and the UAT environment is ready for testing;
			Excludes PCRs and other work that are mutually agreed to have a different timeline.
			Status (as of 8/22/2025)
	Desigr	and Build	Design Segments I – V are complete
	Build Segments I – IV are complete		
	Contractor	System Testing	System Testing Segment III is complete
			DW/BI System Testing completion schedule is being confirmed with the State
	<b>UAT Enviro</b>	nment Ready for	Payroll environment is complete
	Testing		<ul> <li>Financials environment is complete apart from smoke testing which is targeted to complete by 8/26</li> </ul>
			Refer to DW/BI slide for additional details



**Schedule** 

20

Legend:







**Stage Gate 3 Implementation Activities** 

**DW/BI System Testing** 

System Test Execution DW/BI	Count	% Against Total	% Against Executed to Date
Original Total Number of Scripts	144	•	-
New Total Number of Scripts	123	•	-
Planned to Date	123	100.0%	-
Executed to Date	123	100.0%	-
Pass Rate	105	85.4%	85.4%
Fail Rate	18	14.6%	14.6%

#### **DW/BI System Test**

- Test script execution is complete:
  - o 123 of 123 (100%) test scripts executed to date:
    - Reports (52) Complete 7/18
    - Subject Areas (16) Complete 7/15
    - Security (14) Complete 7/18
    - ETLs (41) Complete 8/6
  - o 96 open SIRs in progress:
    - 74 in Resolve status
      - High (35)
      - Medium (22)
      - Low (17)
    - 22 in Retest / Ready to Migrate status
  - Gap Analysis of custom fields to be incorporated into subject areas is complete; implementation plan is being finalized
  - State implementation plan to prune unused subject areas is being finalized
  - UAT environment will be finalized once system testing is complete as the same environment is utilized for both







21

Legend:

#### **Stage Gate 3 Implementation Activities Mock Conversion III**

#### **Program SIR Count by Status**

Work Unit	Resolve	Retest	Total
Financials	8	4	12
Payroll	3	5	8
Total	11	9	20

#### **Program SIR Count by Priority**

<b>Work Unit</b>	High	Medium	Low	Total
Financials	0	8	4	12
Payroll	0	8	0	8
Total	0	16	4	20

#### **Data Cleansing SIR Count by Status**

Work Unit	Resolve	Retest	Total
Financials	6	0	6
Payroll	9	2	11
Total	15	2	17

#### **Data Cleansing SIR Count by Priority**

<b>Work Unit</b>	High	Medium	Low	Total
Financials	0	6	0	6
Payroll	0	10	1	11
Total	0	16	1	17

#### **Mock Conversion III**

- Mock Conversion III is Complete:
  - Financials load rate averaged 95.36%
  - Payroll load rate averaged 98.14%
- 37 Open SIRs pending resolution prior to Mock IV:
  - o Resolve (26)
  - o Retest (11)
- Data cleansing SIRs will be resolved during Mock 4 once new files are provided





Complete

Legend:

- The following activities have been **Completed** in preparation for the start of UAT Online:
  - ✓ Financials and Payroll application environments have been built
  - Technical Connectivity Testing to OSB, MFT, Batch Scheduler, DW/BI, and IAM tool
  - Initial migration of code, technical configuration, security, and converted data
  - ✓ Loaded Agency and Enterprise Users in IAM, Financials, and Payroll
  - ✓ Loaded User Preferences and Org Security in Financials
  - Migrated data masking configuration (Page and Field Configurator only)
  - Enabled SAMs in UAT IAM to conduct access validations, as well as new IdP Connections
  - Conducted IDP Enablement meetings with Agencies
  - Defined, configured and documented UAT Online Batch Schedule
  - Completed functional validations of converted data and Financials application downstream processing
- The following activities are **In Progress** in preparation for the start of UAT Online:
  - Conducting smoke testing for the Financials application (targeting 8/26 completion)
  - Continued migration SIRs following resolution
- The following activities have **Not Started** (per plan) in preparation for the start of UAT Online:
  - ☐ Oracle SR impacting data masking of prompt search fields and search results (Pending Oracle SR)
  - ☐ Enabling Batch for Financials (milestone based on UAT start date)
  - DW/BI environment preparation pending completion of system testing



08/27/2025

**Schedule** 

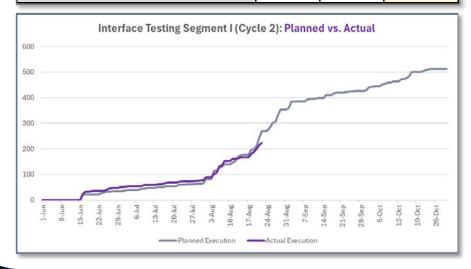
Complete

Legend:

### **Implementation Activities** Interface Testing Cycle 2 • Executed 224 of 269 planned interfaces to-date with the following systems:

Not on Track

#### Cycle 2 **Against Interface Testing** Count **Against Executed** (by Interface Connection) **Total** to Date Total Number of Interface 512 Connections 52.5% Planned to Date 269 **Executed to Date** 224 43.8% 97 43% Pass Rate 18.9% Fail Rate 127 24.8% 57%



#### **Interface Test Cycle 2 Execution**

- - Enterprise Partner Testing:
    - LAS/PBS (22): 3 processed, 6 in progress, 13 not started
    - People First (15): 9 processed, 4 in progress, 2 not started
    - DFS (9): 9 processed and testing complete
      - Testing with DFS FLIPS system targeted to begin in September which will include supplier testing with MFMP
    - STMS (11): 6 processed, 2 in progress, 3 not started
    - MFMP (12): 7 processed, 3 in progress, 2 not started
      - Testing new AP interface to begin late September
    - FRS (9): 2 processed, 4 in progress, 3 not started
    - BOA WORKS: Testing targeted in begin late September / early October
  - o Agency Business System Testing:
    - Processed: 113 files across 25 ABS'
    - In Progress: 109 across 24 ABS'
    - Not Started: 198 files across 30 ABS'
  - o Third Party Testing:
    - FIS testing in progress
    - Testing with Chase and Corebridge targeted for late August / early September
- 107 Open SIRs (does not include ABS error file SIRs pending system resolution):
  - o 26 High
  - 79 Medium
  - 2 Low





(as of 8/23/2025)



### INTERFACE TESTING ACTIVITIES

MATT BREEDING





### **Testing Activities**

#### **Interface Testing – Enterprise Partners**

- Technical Testing began late June
  - Technical Testing began late June
  - Test Execution Results (as of 8/18)
    - 77% of the inbound interfaces have been tested
    - 74% of the outbound interfaces have been tested

Enterprise Partner Interface Testing			
<b>5</b> Enterprise Partners	<b>78</b> Interface Work Units		
31 Inbound Connections	<b>24</b> Interface Test Executions		
47 Outbound Connections	<b>35</b> Connections Tested		



## **Testing Activities Interface Testing - Agencies**

- Technical Testing began August 1st
  - 200 Interface connections planned for August
  - Test Execution Results (as of 8/18)
    - 30% of Inbounds have been tested
    - 15% of Outbounds have been tested

Agency Interface Testing			
38 Agency Partners	<b>421</b> Interface Work Units		
143 Inbound Connections	<b>42</b> Interface Test Executions		
278 Outbound Connections	<b>43</b> Connections Tested		





## **Testing Activities**Interface Testing – Changes to Connections

Interface	Adds
API002 - Inbound Voucher Load	17
API015 - Inbound Supplier Load	1
API020 - Outbound Supplier Data	1
API058 - Inbound PCard Disbursement	1
API131 - Outbound PCard COA and SpeedKeys	1
API132 - Outbound PCard Error Details	1
API134 Inbound Supplier Certifications and Unique Entity Identifier	1
ARI007 - Inbound Deposit Data	1
IUI002 - Inbound Inter-IntraUnit Interface	1
POI001 - Outbound Encumbrance Extract	1
PRI037 - Outbound Collections Website Garnishment Remit File	1
SDI008 - Outbound SpeedKey	2
Total Number of Interface Connections Added	29

Interface	Removes
API002 - Inbound Voucher Load	3
API015 - Inbound Supplier Load	1
API031 - Outbound Voucher and Payment Extract	1
ARI009 - Inbound Customer Data	1
ARI011 - Inbound AR Data	1
ARI012 - Outbound ACH NOC Deposit Data	1
ARI020 - Outbound Returned Items Data	1
ARI024 - Outbound Deposit Data	1
GLI001 - Outbound ChartField Values	1
GLI017 - Outbound ChartField Combination Extract	1
IUI002 - Inbound Inter-IntraUnit Interface	1
POI006 - Inbound Carry Forward Payable	2
Total Number of Interface Connections Removed	15

- 7 entities requested connection 'Adds' and 7 entities requested connection 'Removes'
- 5 entities requested more than two connection changes
- Cost Increase Due to 'Adds' = \$339,330
- Sunk Cost Due to 'Removes' = \$175,500



## Testing Activities Interface Testing – What's working?

- Daily Touchpoint Meetings
- Real data testing and business scenarios
  - Helps identify configuration updates needed (both system and agency defined)
  - Discovering changes that will influence run control setup and batch design
  - Testing now will help UAT run smoother
  - Value for developing future operational support procedures



## Testing Activities Interface Testing – What can we do better?

#### Coordination is Key!

- Important for inbound, and especially outbound, files
- Use your SS Technical Interface Testing Sheet to notify the Project of new test files
- Wait to download and test outbound files until notified by the Project
- The Project working to improve response time
  - Added two additional resources to assist with testing and coordination
  - Revising outbound file generation to ensure test files are delivered to your agency
     Outbound MFT folder only when expected
- Interface Error Log Formatting
  - We are actively logging issues found that can affect error log formatting
    - Commas in error messages
    - Error message content



## Testing Activities Interface Testing – What can we do better?

- Error Log Data Elements
  - Error messages use delivered DB column names
  - Several fields have been repurposed to capture Florida specific ChartFields
  - When reviewing error logs, it may be helpful to keep a cheat sheet on hand for translating the technical column names in the error message to the ChartField
  - This crosswalk is available on the Knowledge Center

Functional Data Element	PALM Data Field Name	
Business Unit	BUSINESS_UNIT_GL	
Organization	DEPTID	
Fund	FUND_CODE	
Budget Entity	BUDGET_REF	
Category	PRODUCT	
State Program	CHARTFIELD2	
Grant	PROGRAM_CODE	
Contract	CHARTFIELD1	
OA1	CLASS_FLD	
OA2	CHARTFIELD3	
PC Business Unit	BUSINESS_UNIT_PC	
Project	PROJECT_ID	
Activity	ACTIVITY_ID	
PC Source Type	RESOURCE_TYPE	
PC Category	RESOURCE_CATEGORY	
PC Subcategory	RESOURCE_SUB_CAT	





### **Testing Activities**

#### Interface Testing – What can we not forget?

- It should be difficult this early in testing
- Errors are good for testing, not so much in Production
- Inbound test results will not be available immediately
  - 2–3- business day turnaround
  - Project interface testing team reviews results of each test file before uploading to MFT for retrieval
  - We are testing with multiple agencies simultaneously
  - Resolving data conversion issues found through interface testing



### **Testing Activities**

#### Interface Testing – What can we not forget?

- Some interfaces require downstream processing in order to generate files (i.e., API031)
- Test with valid data (API002 must use valid Supplier ID values)
- Don't start with negative testing
- Check those pipes ( | )!
- Use exact file naming conventions as specified in the layout, including lowercase file extension (.txt)



### READINESS ACTIVITIES

NIKKI KLEIN



### Readiness Activities Preparing for UAT and Mock Conversion 4

#### People

- Role Mapping All End Users for UAT Full
- Completing UAT Prerequisite Training

#### **Process**

Preparing
 Documentation
 for UAT

#### **Technology**

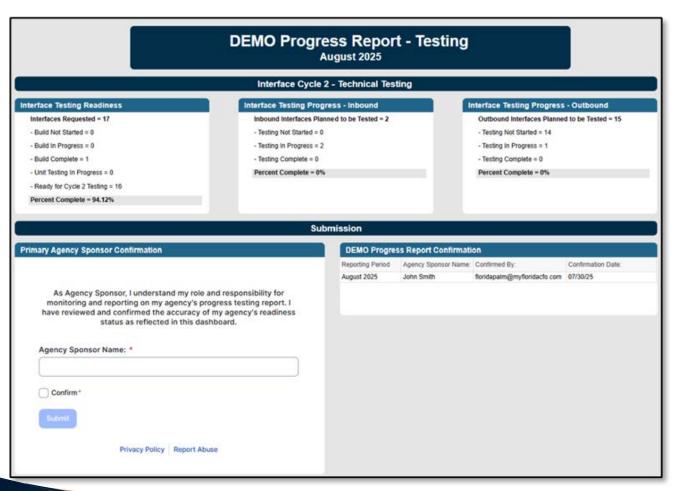
 Preparing for/ Participating in Interface Testing

#### Data

- Reviewing
   Mock 3 Results
   and Cleansing
   Data
- Updating
   Configuration
   and Conversion
   Workbooks for
   Mock 4



## Readiness Activities Monthly Progress Report – Testing



- Recurring Monthly Progress Report
- Progress reporting metrics will evolve over time to display relevant data for testing, training and cutover activities
- August Monthly Progress Report includes Interface Cycle 2 – Technical Testing readiness and progress
- Conversion and Data Readiness section to be added for September



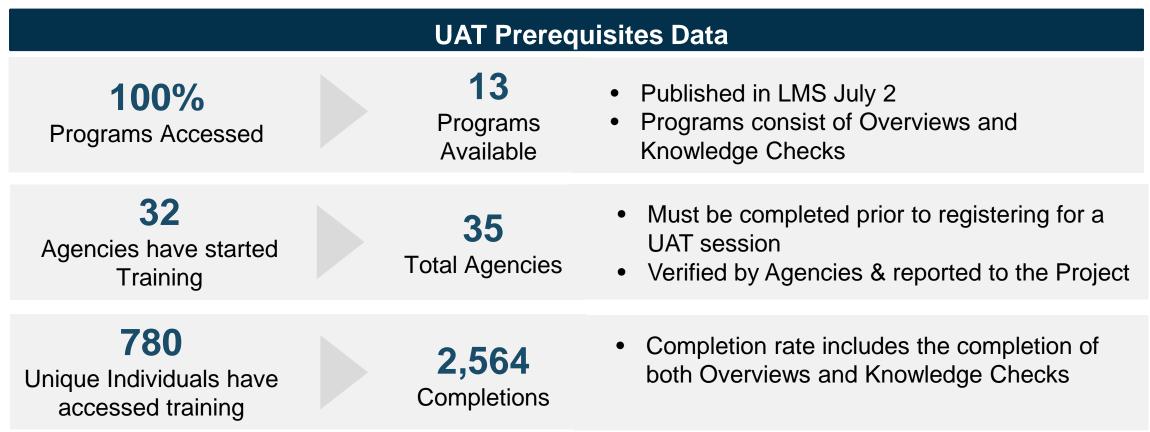
### TRAINING ACTIVITIES

KIMBERLY KEMP



## Training Activities UAT Prerequisite Training

As of 8/21/25 at 8:20 PM EST:





## Training Activities UAT Pages – Knowledge Center

As of 8/22/25 at 4:00 PM EST:



User
Acceptance
Testing
Materials



1,332 min
Time Spent on the article

 Since published on July 2



## Training Activities UAT Prerequisites – Knowledge Center

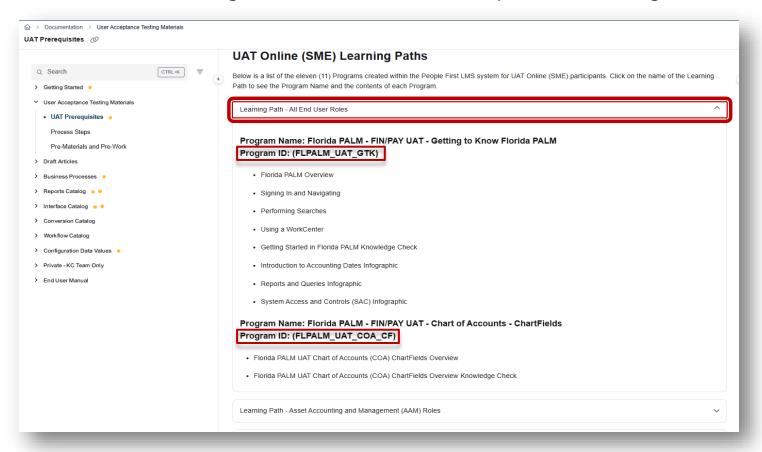
Added a "How To" guide to assist with pulling the Program Status Report (.csv) and a graphic to assist in finding FIN/PAY UAT Prerequisites Training in the LMS





## Training Activities UAT Prerequisites – Knowledge Center

Added the Program ID to each Learning Path for the UAT Prerequisites Trainings

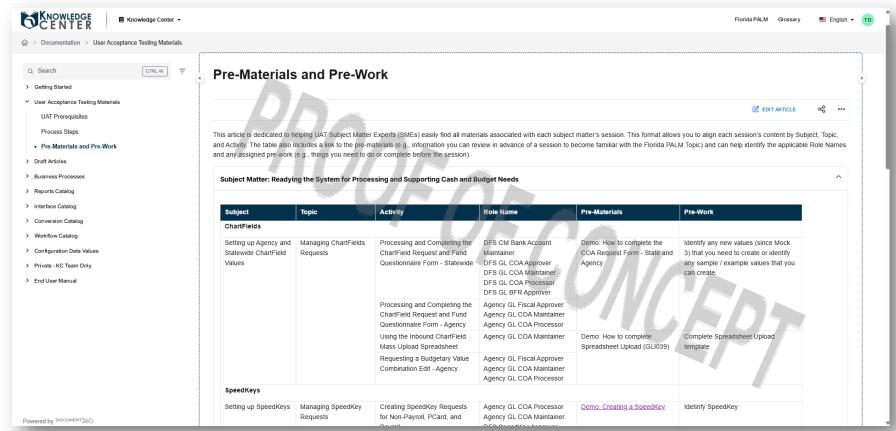






## Training Activities UAT Prerequisites – Knowledge Center

Coming Soon: Pre Materials and Pre-Work article under the User Acceptance Testing Materials





### **Training Activities**

#### **Knowledge Center Analytics**

As of 01/01/25 - 8/22/25 at 4:00 PM EST:

Article Views/Time Spent			
Business Processes		<b>7,905</b> Views	31,706 min Time Spent in the articles
Interface Catalog		<b>5,980</b> Views	121,085 min Time Spent in the articles
Reports Catalog		<b>3,066</b> Views	10,953 min Time Spent in the articles
User Roles		<b>1,356</b> Views	12,230 min Time Spent in the articles



### **NEXT MEETING**

SEPTEMBER 24, 2025
FIRST DISTRICT COURT OF APPEAL





#### CONTACT US

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