

| Project Sponsor: | Scott Fennell, Deputy CFO | Project Director: | Melissa Turner |
|-----------------------|------------------------------------|-------------------------------|---|
| Status Report Period: | September 1 – September 30, 2020 | Current Project R&C Category: | 4 |
| Project Start Date: | Project funding began July 1, 2014 | | June 30, 2027 (Funding appropriated through June 30, 2021) |

1 - PROJECT STATUS OVERVIEW

A. Overview of Project activities during reporting period:

Required for R&C Category



During the month of September, the Florida PALM Project completed the following:

- Received 100% response on a Reporting Survey sent to agencies and enterprise partners and hosted the first of four Reporting Workgroups; this information will assist the Project with refining the list of available reports for the Cash Management System (CMS) Wave
- Published the fourth episode of PALMcast
- Shared Managed File Transfer (MFT) credentials with applicable agency in preparation of CMS Wave interface testing
- Hosted Role Mapping Workshops and Office Hours
- Shared a Role Mapping Handbook and End User Role Mapping Spreadsheet to assist agencies identifying roles for their end users to implement the CMS Wave transition
- Shared additional Central Wave interface layouts and Central Wave updates for the Interface Approach
- Provided the Central Wave Interface Connection Inventory to enable agencies to inventory their agency business systems that may be affected for the Central Wave transition
- Provided a checklist to ensure agencies can connect their Identity Provider to the Florida PALM Identity and Access Management (IAM) solution
- Hosted IAM Office Hours to walkthrough checklist tasks
- Released monthly Executive Sponsor communication to Agency Sponsors
- Shared <u>Training Topics</u> with agencies in preparation for Training Liaison Preparation activities
- Provided a Configuration Workbook to agencies requesting Bank Account information for the CMS Wave
- Shared the <u>Agency Internal Readiness Indicator (AIRI)</u> survey results with the Executive Steering Committee; the information was gathered from Agency Sponsors to assess agencies' current state of readiness
- Published a <u>COA Configuration Workbook</u> on the Project's website to document the full listing of Florida PALM Chart of Account values for the CMS Wave

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| B. Overall Status | | | Required for R&C Category | |
|---|----------|----|---|--|
| | Yes | No | Explain: | |
| Is the project on schedule? If no, explain why and what corrective action(s) are planned to bring the project back on schedule | > | | While there have been delays in the functional designs for CMS Wave (documented by Issue 24 and mitigated by Project Change Request 64) and risks logged to account for agency dependent work, there are no known impacts to Project information shared with agencies, upcoming Executive Steering Committee Go/No-Go Decisions, or the overall project end date. | |
| Will the project complete on schedule? | ~ | | | |
| Is the project currently within budget? If no, explain why and what corrective action(s) are planned to bring the project back within budget | > | | | |
| Will the project remain within budget? | > | | | |
| Were any Project Change Requests approved during this reporting period? | ~ | | Project Change Request (PCR) 64 as detailed in the Project Change Request Log. | |
| Have any risks or issues impacted the project during the reporting period? | > | | Issue 24 has been identified as detailed in section 3A. Project Issues. | |

| C. SPI & CPI Provide SPI and CPI for Current + Last 3 Reporting Periods Required for R&C Category | | | | | | | |
|--|--|-----------------------|-----------------------|--------------------------|--|--|--|
| | Past Reporting Period | Past Reporting Period | Last Reporting Period | Current Reporting Period | | | |
| Date | 06/30/2020 | 07/31/2020 | 08/31/2020 | 09/30/2020 | | | |
| Project Schedule Performance Index (SPI) | 0.94 | 0.97 | 0.94 | 0.96 | | | |
| Project Cost Performance Index (CPI) | 0.92 0.95 0.92 | | | | | | |
| Explanation of SPI or CPI Variance / Trend | CPI and SPI are stable and within tolerance. | | | | | | |

2 - PROJECT PROGRESS

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| A. Project Go/No-Go Decision Progress Provide status tracking for Go/No-Go Decisions and identify the status of each item listed (Completed, In Progress, Future). | | Required for R&C | Category 3 4 |
|---|-------------------------|--------------------------------|---|
| Go/No-Go Decision Name | Contractual Due Date | Actual Finish Date (completed) | Status (C=Completed IP= In Progress F=Future) |
| D187: Central - Ready to Start RICEFW Build | 10/30/2020 | | <u>IP</u> |
| D185 RICEFW Inventory – In Progress D455 Central Wave Business Process Models – In Progress D458 Requirements Traceability Matrix (RTM) – In Progress | | | |
| D108: CMS - Ready for Interface and Conversion Testing D69 Testing Strategy – Complete D71 Non-production infrastructure Installation – Complete D74 System testing Plan – Complete D75 Conversion Extract Layouts – Complete D76 Published Interface Layouts – Complete D77 Training Needs Assessment – Complete D80 Technical Architecture Documentation – Complete D81 Training Curriculum – Complete D83 Prototype 2 Delivery – Complete D88 Master Data Configuration Workbook – In Progress D89 Role Mapping Handbook – Complete D94 Interface and Integration Testing Plan – In Progress D95 Regression Testing Plan – In Progress D96 Application Development - Interfaces/Conversions – In Progress D103 Help Desk Strategy – In Progress D104 Data Management Plan – In Progress D122 Penetration Testing Plan – Complete D127 Production Support Strategy – Complete D127 Production Support Strategy – Complete D147 Completion of Penetration Testing – Complete | 10/30/2020 | | <u>IP</u> |

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| A. Project Go/No-Go Decision Progress Provide status tracking for Go/No-Go Decisions and identify the status of each item listed (Completed, In Progress, Future). | Required for R&C | Required for R&C Category 3.4 | | |
|---|-------------------------|--------------------------------|--|--|
| Go/No-Go Decision Name | Contractual Due Date | Actual Finish Date (completed) | Status (C=Completed IP= In Progress F=Future) | |
| D130: CMS - Ready for User Acceptance Testing (UAT) D99 Prototype 3 Delivery – In Progress D100 Disaster Recovery Plan – In Progress D101 Completion of System Testing - Future D105 Workflow Administration Guide – In Progress D110 Deployment Strategy – In Progress D112 Training Deployment and Measurement Plan – In Progress D113 Security and Technical Compliance Administration Guide – Complete D115 User Acceptance Testing Plan – In Progress D117 Performance Testing Plan – In Progress D120 Help Desk Documentation – In Progress D123 Help Desk Training Plan – In Progress D125 Training Materials Complete – In Progress D126 System Infrastructure Capacity Plan – In Progress D469 Application Development - Reports/Extensions/Forms/Workflows – In Progress | 03/31/2021 | | _ 으 | |
| D471: Departmental - Ready to Start RICEFW Build D456 Departmental Wave Business Process Models – In Progress D457 RICEFW Inventory – In Progress D459 Requirements Traceability Matrix (RTM) – In Progress | 04/30/2021 | | E | |
| D502: Central - Ready for Conversion Testing D199 Master Data Configuration Workbook – In Progress D460 Conversion Extract Layouts – In Progress D468 System Testing Plan – In Progress D470 Prototype 2 Delivery – In Progress D500 Training Curriculum – In Progress D501 Application Development – Conversions – In Progress | 04/30/2021 | | 므 | |

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| A. Project Go/No-Go Decision Progress Provide status tracking for Go/No-Go Decisions and identify the status of each item listed (Completed, In Progress, Future). | | Required for R&C | Category 3 4 |
|--|-------------------------|--------------------------------|---|
| Go/No-Go Decision Name | Contractual Due Date | Actual Finish Date (completed) | Status (C=Completed IP= In Progress F=Future) |
| D156: CMS - Ready to Deploy | 06/18/2021 | | <u>IP</u> |
| D124 User Acceptance Test Environment Delivery – In Progress D129 Post-Implementation Continuous Learning Strategy – In Progress D131 Prototype 4 Delivery – In Progress D134 Disaster Recovery Testing Plan – In Progress D135 Deployment and Contingency Plan – In Progress D137 Production Support Operations Plan – In Progress D138 Production Environment Delivery – In Progress D139 Train-the-Trainer Complete – In Progress D141 Production Support Application Configuration Management Plan – In Progress D142 Production Support Infrastructure Configuration Management Plan – Future D143 Production Infrastructure Installation – In Progress D144 Completion of Interface and Integration Testing – Future D146 Security and Technical Compliance Confirmation – In Progress D150 Completion of User Acceptance Testing – Future D152 Completion of a Mock Go-Live – Future D153 Post-Implementation Support Plan – In Progress | | | |

3 - PROJECT ISSUES / RISKS

| A. Project Issues List all issues identified, open, occurring, or closed within this reporting period. | | | | | Required for R&C Category 5 4 | |
|--|-----------------------------|----------|--|--------------------|-------------------------------|--|
| Issue Description | Status (Open/ Closed) | Priority | Resolution Approach | Resolution Date | Owner | |
| Functional designs are not being completed by planned dates causing impacts to technical | Open | High | Schedule additional time with the Division of Treasury to resolve outstanding design decisions. Standing meetings are planned to continue through completion of applicable functional designs. | | Stacey Terry | |

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| Issue Description |
|--|
| design/build and other downstream cross track activities |

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| B. Project Risks List risks identified, open, occurring, or closed within the reporting period with a risk score of 15 or greater. | | | | | Required for R&C Category 34 | |
|--|------------------------------|------------|---|------------|------------------------------|--|
| Risk Description | Status (Open / Closed) | Risk Score | Mitigation/Response Strategy | Status | Owner | |
| Florida PALM Central Wave build timeline and Central Wave work for MFMP build activities are not aligned. | Open | 15 | The Florida PALM and MFMP Teams will continue meetings to review and confirm interfaces that will be planned for Central Wave, including layouts, for this shared risk. The Florida PALM can share information with the ESC on the confirmed MFMP interface connections for Central Wave, including anticipated level of effort. The MFMP ESC representative can share an approach to keep other ESC members informed on progress of MFMP build activities as Go/No-Go Decisions approach, including estimated duration of build work. The Florida PALM and MFMP Teams will continue to discuss contingency options for schedule alignment issues. | Mitigating | Rachael Lieblick | |

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| B. Project Risks List risks identified, open, occur | ring, or closed wi | ithin the reportir | ng period with a risk score of 15 or greater. | Required for R&C | Category 3 4 |
|--|------------------------------|--------------------|---|------------------|-------------------|
| Risk Description | Status (Open / Closed) | Risk Score | Mitigation/Response Strategy | Status | Owner |
| Risk 223: • Completion of interface and conversion testing at risk due to potential inability to obtain data needed prior to Mock 2 conversion testing. | Open | 15 | Communicate and clarify data needed from Bloomberg and BoNY. Obtain relevant layout/specification/sample file information from BoNY and Bloomberg to determine what information is available. Map Inbound Treasury Master (DMI001) fields to Bloomberg and BoNY fields per interface layout. Identify fields that are not available in either Bloomberg or BoNY. Develop plan for populating missing data (if any.) Determine approach for developing DMI001 formatted file by combining Bloomberg, BoNY, and manually sourced data. Determine which milestone dates and deliverables may be impacted. Develop conversion file for Mock 2. | Mitigating | Tiffany Porter |

5 - PROJECT SPEND PLAN

The Florida PALM Project was appropriated \$33,119,181.00 for FY 2020-21. As of the end of this reporting period, \$6,569,099.70 in expenses has been projected, \$9,287,164.00 of the appropriated funds have been released, \$2,754,372.80 in expenses have been incurred, and \$2,604,727.80 has been paid. See the Florida PALM Project Spend Plan for additional details.

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