| AGENCY: | Department of Financial Services | November 2019 |
|---|---|---|
| PROJECT: | Florida Planning, Accounting, and Ledger Management (PALM) | |

**PROJECT DESCRIPTION**

The Florida PALM project is replacing the Florida Accounting Information Resource Subsystem (FLAIR) and the Cash Management Subsystem (CMS) with a core Enterprise Resource Planning (ERP) solution. The project has completed the Pre-Design, Development and Implementation (Pre-DDI) phase which consisted of four tracks: Business Process Standardization (BPS), Project Management Office (PMO) including procurements, Organizational Change Management (OCM) including Workforce Transition (WFT), and System and Data Strategy (SDS). The project has executed a contract with a Software and Systems Integrator (SSI) as of July 20, 2018. The team has transitioned to the DDI phase of the project.
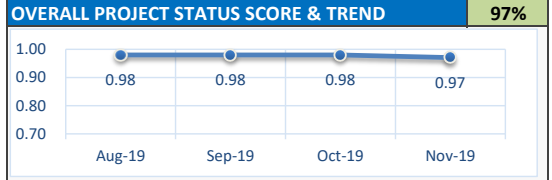
**SCHEDULE DATA**

| Start Date |
|---|
| May 19, 2014 |

| Planned Finish Date [1] |
|---|
| June 30, 2027 |

| Forecasted Finish Date [2] |
|---|
| June 30, 2027 |

**COST DATA | FY 2019-20**

| Appropriated Budget [3] | Planned Project Budget [4] | Planned Expenditures to Date [5] | Actual Expenditures to Date [6] |
|---|---|---|---|
| $31,608,870 | $30,889,462 | $14,254,309 | $8,963,617 |

**Schedule / Cost Data Notes**

[1] The Planned Finish Date may update as the Project schedule progressively elaborates.
[2] The Forecasted Finish Date may update as the Project schedule progressively elaborates.
[3] Appropriated funds for FY 19-20 are $31,608,870.
[4] As of the end of this period, $15,171,999 of the appropriated funds have been released.
[5] Planned expenditures to Date reflect planned expenditures incurred to date per the FY Spend Plan.
[6] Actual Expenditures to Date reflect expenditures incurred to date per the FY Spend Plan.

**OVERALL PROJECT STATUS SCORE & TREND** — 97%



| | | | |
|---|---|---|---|
| 0.98 | 0.98 | 0.98 | 0.97 |
| Aug-19 | Sep-19 | Oct-19 | Nov-19 |

**KPI SCORING LEGEND**

| 0 - 71.99% | High Risk | May require escalation |
|---|---|---|
| 72 - 85.99% | Medium Risk | Needs attention |
| 86 - 100% | Low Risk | Monitor and maintain; continuous process improvement |

**NOTES REGARDING OVERALL PROJECT STATUS**

The project has reported since July 2019 that there is a risk that if agencies do not have sufficient time to identify needed changes and modify their systems, the project may be delayed. This is also impacted by the potential cost that is associated with changes and the need to submit LBRs for funding.

| SCOPE MANAGEMENT 100% | SCHEDULE MANAGEMENT 80% | COST MANAGEMENT 100% | RISKS & ISSUES MGMT 100% | PROJECT MGMT PRACTICES 100% |
|---|---|---|---|---|
| Scope Management presents low risk.<br><br>Project Change Request (PCR) 34 was approved on November 1, 2019 and, did not include scope changes, only schedule changes.<br><br>Additional change requests are under review. | Schedule Management presents medium risk.<br><br>There was one critical path item reported as late on the project schedule for November 2019. | Cost Management presents low risk.<br><br>The project is $1,642,905 over budget (136%) for the November 2019 reporting period. The variance between planned and incurred costs for the Fiscal Year to Date is $5,290,692 under budget (37%).<br><br>The project reports that "Incurred amounts were less than anticipated due to the timing of a planned purchase or acceptance of deliverables." | Risk & Issue Management presents low risk.<br><br>There were twenty-one (21) active risks during the November 2019 reporting period, none of which were listed as High Probability / High Impact. No risks were closed during the period.<br><br>There were no active issues during the November 2019 reporting period. | Project Management Practices present low risk.<br><br>The project appears to be utilizing sound project management processes. |

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| SCOPE MANAGEMENT | 100% |
|---|---|
| (This area is intentionally left blank) | |

| SCHEDULE MANAGEMENT | 80% |
|---|---|
| (This area is intentionally left blank) | |

| COST MANAGEMENT | 100% |
|---|---|
| (This area is intentionally left blank) | |

| RISKS & ISSUES MANAGEMENT | 100% |
|---|---|
| (This area is intentionally left blank) | |

| PM PRACTICES | 100% |
|---|---|
| (This area is intentionally left blank) | |