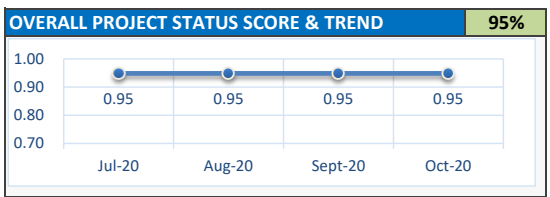


**AGENCY:** Department of Financial Services **October 2020**  
**PROJECT:** Florida Planning, Accounting, and Ledger Management (PALM) 

**PROJECT DESCRIPTION**  
 The Florida PALM project is replacing the Florida Accounting Information Resource Subsystem (FLAIR) and the Cash Management Subsystem (CMS) with a core Enterprise Resource Planning (ERP) solution. The project has completed the Pre-Design, Development and Implementation (Pre-DDI) phase which consisted of four tracks: Business Process Standardization (BPS), Project Management Office (PMO) including procurements, Organizational Change Management (OCM) including Workforce Transition (WFT), and System and Data Strategy (SDS). The project has executed a contract with a Software and Systems Integrator (SSI) as of July 20, 2018. The team has transitioned to the DDI phase of the project.

<b>SCHEDULE DATA</b>		<b>COST DATA   FY 2020-21</b>		<b>Total Estimated Project Cost</b>	
<b>Start Date</b> May 19, 2014		<b>Appropriated Budget <sup>3</sup></b> \$33,119,181	<b>Planned Project Budget</b> \$32,208,790	<b>Planned Expenditures to Date</b> \$9,716,022	<b>Actual Expenditures to Date</b> \$5,775,446

<b>Planned Finish Date <sup>1</sup></b> June 30, 2027	<b>Schedule / Cost Data Notes</b> 1. The Planned Finish Date may update as the Project schedule progressively elaborates. 2. The Forecasted Finish Date as stated in the Departmental Project Schedule. This date could update as the Project schedule progressively elaborates. 3. Appropriated budget as stated in the Monthly Status Report.
<b>Forecasted Finish Date <sup>2</sup></b> June 29, 2026	



**KPI SCORING LEGEND**

<b>0 - 71.99%</b>	High Risk	May require escalation
<b>72 - 85.99%</b>	Medium Risk	Needs attention
<b>86 - 100%</b>	Low Risk	Monitor and maintain; continuous process improvement

**NOTES REGARDING OVERALL PROJECT STATUS**  
 The Florida PALM Project is re-aligning their project timeline to better support the needs of the State of Florida. These changes will be evaluated as they are integrated into the project. The project is monitoring risks that agencies will not be fully ready for go-live. The changes to the Florida PALM project schedule are not expected to delay the completion date of the project. Contract review is underway to ensure alignment with changes.

**SCOPE MANAGEMENT** **100%**  
 Scope Management presents low risk.  
  
 The following change request was approved in October:  
  
 PCR-66: includes revisions to the schedule; however, there is no downstream impacts on other deliverables. There is no impact to scope or cost.

**SCHEDULE MANAGEMENT** **65%**  
 Schedule Management presents high risk.  
  
 For the October reporting period, the schedule management score is being affected by 2 total critical path items showing as late. Additionally, there are tasks with a positive finish variance up to 33 days.  
  
 The Florida PALM project is in the process of re-aligning the project timeline to better allow agencies and the state of Florida to make necessary changes to individual systems and to align with LBR schedules.

**COST MANAGEMENT** **100%**  
 Cost Management presents low risk.  
  
 The project was \$125,849 under budget (4%) for the October 2020 reporting period.  
  
 The project was \$3,940,576 under budget (41%) for the fiscal year to date.  
  
 This variance currently does not indicate a negative impact to scope or schedule.

**RISKS & ISSUES MGMT** **100%**  
 Risk & Issue Management presents low risk.  
  
 There were 26 active risks during the reporting period, including 2 new risks and 3 closed risks. There were no risks listed as High Probability / High Impact.  
  
 There was 1 active issue during the reporting period, which was closed. There were no new issues.

**PROJECT MGMT PRACTICES** **100%**  
 Project Management Practices present low risk.  
  
 The project appears to be utilizing sound project management processes.

**AGENCY:** Department of Financial Services **October 2020**  
**PROJECT:** Florida Planning, Accounting, and Ledger Management (PALM) 

SCOPE MANAGEMENT <span style="float: right;">100%</span>	SCHEDULE MANAGEMENT <span style="float: right;">65%</span>	COST MANAGEMENT <span style="float: right;">100%</span>	RISKS & ISSUES MANAGEMENT <span style="float: right;">100%</span>	PM PRACTICES <span style="float: right;">100%</span>
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